

To: Members of the Cabinet

Notice of a Meeting of the Cabinet

Tuesday, 19 June 2012 at 2.00 pm

County Hall, Oxford, OX1 1ND



Joanna Simons
Chief Executive

June 2012

Contact Officer: **Sue Whitehead**
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<i>Councillors</i>	Membership
Ian Hudspeth	- <i>Leader of the Council</i>
Rodney Rose	- <i>Deputy Leader of the Council</i>
Nick Carter	- <i>Cabinet Member for Business & Communications</i>
Arash Fatemian	- <i>Cabinet Member for Adult Services</i>
Louise Chapman	- <i>Cabinet Member for Children & the Voluntary Sector</i>
Hilary Hibbert-Biles	- <i>Cabinet Member for Growth & Infrastructure</i>
Kieron Mallon	- <i>Cabinet Member for Finance & Police</i>
Mrs J. Heathcoat	- <i>Cabinet Member for Safer & Stronger Communities</i>
Melinda Tilley	- <i>Cabinet Member for Education</i>

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on Wednesday 27 June 2012 unless called in by that date for review by the appropriate Scrutiny Committee. Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 17 July 2012

Declarations of Interest

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Part 9.1 of the Constitution for a fuller description.

The duty to declare ...

You must always declare any "personal interest" in a matter under consideration, i.e. where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

Whose interests are included ...

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

When and what to declare ...

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

Taking part if you have an interest ...

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

"Prejudicial" interests ...

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

What to do if your interest is prejudicial ...

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

Exceptions ...

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 – 12 of the Code.

Seeking Advice ...

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

AGENDA

1. Apologies for Absence

2. Declarations of Interest

- guidance note opposite

3. Minutes (Pages 1 - 2)

To approve the minutes of the meeting held on 22 May 2012 (**CA3**) and to receive information arising from them.

4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am two working days before the meeting, ask a question on any matter in respect of the Cabinet's delegated powers.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

Questions submitted prior to the agenda being despatched are shown below and will be the subject of a response from the appropriate Cabinet Member or such other councillor or officer as is determined by the Cabinet Member, and shall not be the subject of further debate at this meeting. Questions received after the despatch of the agenda, but before the deadline, will be shown on the Schedule of Addenda circulated at the meeting, together with any written response which is available at that time.

5. Petitions and Public Address

6. Revenue and Capital Outturn 2011/12 and Requests for Carry Forwards (Pages 3 - 64)

Cabinet Member: Finance & Police

Forward Plan Ref: 2012/007

Contact: Lorna Baxter, Deputy Chief Finance Officer, Tel: (01865) 323971

Report by Assistant Chief Executive & Chief Finance Officer (**CA 6**).

This report sets out the revenue and capital outturn for 2011/12 and shows how actual

expenditure and income for the year compares to the budgeted position. It also includes proposals for carry forwards from 2011/12 to 2012/13. The report is consistent with the Council's Statement of Accounts for 2011/12. This will be submitted to the Audit Committee on 4 July 2012 following certification by the Chief Finance Officer and prior to external audit.

The Cabinet is RECOMMENDED to:

- (a) note the revenue and capital outturn, and the year end position on balances and reserves as set out in the report;**
- (b) approve the carry-forwards and virements as set out in Annex 2;**
- (c) recommend Council to approve the virements greater than £0.5m for Children, Education & Families, Social & Community Services and Environment & Economy Directorates as set out in Annex 2b;**
- (d) agree that the surplus on the On-Street Parking Account at the end of the 2011/12 financial year, so far as not applied to particular eligible purposes in accordance with Section 55(4) of the Road Traffic Regulation Act 1984, be carried forward in the account to the 2012/13 financial year.**

7. 2012/13 Financial Monitoring & Business Strategy Delivery Report - April 2012 (Pages 65 - 84)

Cabinet Member: Finance & Police

Forward Plan Ref: 2012/006

Contact: Kathy Wilcox, Principal Financial Manager Tel: (01865) 323981

Report by Assistant Chief Executive & Chief Finance Officer (**CA7**).

This is the first report for 2012/13 and covers the period to the end of April 2012 for both revenue and capital budgets. The report focuses on significant issues around the on-going delivery of the Directorate Business Strategies.

Cabinet is RECOMMENDED to:

- (a) note the report;**
- (b) approve the virement requests set out in Annex 3a;**
- (c) approve the creation of a new reserve for Thriving Families as set out in paragraph 31;**
- (d) note the updated Treasury Management lending list at Annex 4.**

8. Corporate Plan Performance and Risk Management Report for the 4th Quarter 2011 (Pages 85 - 96)

Cabinet Member: Deputy Leader

Forward Plan Ref: 2012/008

Contact: Alexandra Bailey, Senior Performance & Improvement Manager Tel: (01865) 816384

Report by County Council Management Team (**CA8**).

Quarterly performance monitoring report against the Corporate Plan priorities - Quarter 4

Cabinet is RECOMMENDED to note this report.

9. Forward Plan and Future Business (Pages 97 - 100)

Cabinet Member: All

Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include “updating of the Forward Plan and proposals for business to be conducted at the following meeting”. Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA9**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.

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CABINET

MINUTES of the meeting held on Tuesday, 22 May 2012 commencing at 2.00 pm and finishing at 2.09 pm

Present:

Voting Members: Councillor Ian Hudspeth – in the Chair
Councillor Rodney Rose
Councillor Arash Fatemian
Councillor Nick Carter
Councillor Louise Chapman
Councillor Kieron Mallon
Councillor Mrs J. Heathcoat
Councillor Hilary Hibbert-Biles
Councillor Melinda Tilley

Officers:

Whole of meeting Joanna Simons (Chief Executive)

Part of Meeting
Item

	Name
6.	Mark Kemp, Interim Deputy Director Highways & Transportation; John Disley (Environment & Economy)
7.	Sue Corrigan (Strategic Human Resources)

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

66/12 MINUTES

(Agenda Item. 3)

The minutes of the meeting held on 17 April 2012 were approved and signed.

67/12 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 5)

An apology was received from Councillor Patrick.

68/12 OXFORDSHIRE RAIL STRATEGY & DELIVERY PLAN

(Agenda Item. 6)

Cabinet considered a report on the outcome of consultation on the draft Rail Strategy and that identified and proposed changes as a result of the comments received.

During discussion the Cabinet Member for Children & the Voluntary Sector referred to parking problems at Hanborough which had been raised as part of the consultation and thanked the Cabinet Member and officers for their hard work in finding a solution.

RESOLVED: to

- (a) note the outcome of the public and stakeholder consultation, as shown in the document at Annex 1 to the report submitted; and
- (b) subject to minor editorial changes and the changes proposed in the report, approve the final Oxfordshire Rail Strategy & Delivery Plan for publication.

69/12 ESTABLISHMENT REVIEW - MAY 2012

(Agenda Item. 7)

Cabinet considered an update on activity since 31 March 2011 that gave details of the agreed establishment figure at 31 March 2012 in terms of Full Time Equivalents, together with the staffing position at 31 March 2012. In addition, the report provided information on vacancies and the cost of posts being covered by agency staff.

RESOLVED: to:

- (a) note the report; and
- (b) confirm that the Establishment Review continues to meet the Cabinet's requirements in reporting and managing staffing numbers.

70/12 FORWARD PLAN AND FUTURE BUSINESS

(Agenda Item. 8)

The Cabinet considered a list of items for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

RESOLVED: to note the items currently identified for forthcoming meetings.

..... in the Chair

Date of signing

Division(s):

CABINET – 19 JUNE 2012

REVENUE & CAPITAL OUTTURN 2011/12 AND REQUESTS FOR CARRY FORWARDS

Report by the Chief Finance Officer

Introduction

- This report sets out the revenue and capital outturn for 2011/12 and shows how actual expenditure and income for the year compares to the budgeted position. It also includes proposals for carry forwards from 2011/12 to 2012/13. The report is consistent with the Council's Statement of Accounts for 2011/12¹. This will be submitted to the Audit Committee on 4 July 2012 following certification by the Chief Finance Officer and prior to external audit.

Context

- Savings of £54.6m were planned to be achieved in 2011/12 as part of the four year Business Strategy aiming to deliver £119m savings overall. The final revenue variation of -£8.670m is the position after those savings have been achieved and reflects the early achievement of savings through a firm focus on cost minimisation.

Summary of Revenue Outturn

- As set out in Annex 1 the adjusted year end revenue position for 2011/12 is a variation of -£8.410m. Variations totalling -£0.260m have been returned to balances as they are outside the control of Directorates. Details are set out in Annex 5.

	Final Budget 2011/12	Outturn 2011/12	Outturn Variation compared to final budget	Outturn Variation compared to final budget
	£m	£m	£m	%
Children, Education & Families	111.564	107.829	-3.735	-3.35
Social & Community Services	222.761	221.026	-1.735	-0.78
Environment & Economy	84.329	81.906	-2.423	-2.87
Chief Executive's Office	8.978	8.201	-0.777	-8.65
Total Directorate variation including Pooled Budgets	427.632	418.962	-8.670	-2.03
Less variations returned to balances			0.260	
Adjusted Directorate Variation			-8.410	

¹ Due to external accounting requirements the presentation of the figures may vary.

4. The following Annexes are attached and referenced in the report:

Annex 1	Revenue Outturn
Annex 2 a	Proposed carry forwards to 2012/13
Annex 2 b	Proposed movement of 2011/12 underspends to other budgets.
Annex 2c	Virements to Note
Annex 3	Older People & Physical Disabilities and Learning Disabilities Pooled Budgets
Annex 4a	Reserves and Provisions
Annex 4b	School Balances
Annex 5	General Balances
Annex 6	On and Off - Street Parking – Statement of Income and Expenditure for 2011/12
Annex 7	Capital Outturn

Part 1 – Revenue Outturn

Children, Education & Families (CE&F)

5. The outturn position for CE&F is a variation of -£3.735m. In addition unspent Dedicated Schools Grant totalling -£4.717m has been placed in a reserve for use in 2012/13.

Education and Early Intervention

6. The Service is reporting an underspend of -£2.421m. This reflects the early delivery of savings in the Early Intervention Hubs (-£1.006m) and for Home to School Transport (-£1.115m).

Children's Social Care

7. An underspend of -£2.159m for Children's Social Care includes -£1.216m relating to Placement and Care Costs. Savings have been achieved through working with the courts to use more cost effective working methods such as minimising the use of out of county placements. However, where children have significant complex needs that require specialist or secure placements these have been met. Asylum is also reporting a underspend of -£0.596m due to a decrease in the number of clients.
8. The Youth Offending Service have underspent by -£0.400m. This relates to early delivery of savings through the restructuring of the service which were expected to be delivered in 2012/13.

Quality and Compliance

9. The Service has overspent by +£0.823m. This mainly relates to redundancy costs and savings that have not yet been achieved due to the delays in the restructuring of Joint Commissioning.

Social & Community Services (S&CS)

10. The outturn position for S&CS is a variation of -£1.735m. Underspends on the Older People Pooled Budget (-£5.413m) and Learning

Disabilities Pooled Budget (-£0.804m) have been placed in a reserve for use in future years.

Social Care for Adults

11. The service is reporting an underspend of -£1.393m. This includes £1.448m one-off rent income received in 2011/12.
12. Fairer Charging income relating to Older People and Physical Disabilities has been underachieved by +£0.317m. The on-going impact of the reduction in income will be considered as part of the Service and Resource Planning process for 2013/14.
13. Locality teams are reporting an overspend of +£0.636m which relates to unachievable savings. The on-going impact of this was addressed as part of the Service and Resource Planning process for 2012/13. In 2011/12 the overspend has been offset by underspends on staffing costs related to restructuring within the Prevention & Early Support Team (-£0.416m) and Learning Disabilities (-£0.146m).

Fire and Rescue Service

14. The service is reporting an underspend of -£0.218m which includes -£0.170m on the retained duty system. This has been returned to balances. The £0.036m overspend on Firefighters ill health retirements will be funded from balances.

Community Safety

15. An underspend of -£0.131m is reported by Community Safety. This mainly relates to additional rental income and savings achieved

Quality and Compliance

16. An overspend of +£0.089m is reported. Delays in the restructuring of Joint Commissioning have led to unachieved savings of £0.455m partly offset by underspends on Supporting People (-£0.245m) and Transforming Adult Social Care (-£0.175m).

Pooled Budgets

17. The Council's element of the Older People's Pooled Budget has underspent by -£5.413m. This partly relates to Winter Pressures funding received from the Department of Health in January 2012. This will be used to fund three additional care home placements per week for 17 weeks to the end of May 2012. The total number of additional care home placements agreed for the 17 week period is 51. The funding for each placement will continue until the client no longer needs it. In line with the Pool agreement the underspend has been placed in a reserve. Other elements of the underspending will be used to meet the costs in future years of the additional care home placements made during 2011/12 and 2010/11.
18. There was an overspend of +£1.743m on the Physical Disabilities Pooled Budget relating to increased demand for the service. The on-going effect and future demographic pressure in this service was considered as part of the Service and Resource Planning process for

2012/13. The 2011/12 overspend has been funded by general balances.

19. The Council's element of the Learning Disabilities Pooled Budget has underspent by -£0.804m. This reflects a reduction in the number of clients and overachievement of efficiency savings. This has been transferred to a reserve for use in 2012/13.

Environment & Economy (E&E)

20. The outturn position for E&E is variation of -£2.423m.
21. Growth and Infrastructure have underspent by -£2.085m. Waste Management are reporting an underspend of -£0.550m due to waste tonnages being lower than budgeted for. This follows the pattern of recent years and is broadly in line with the national profile associated with economic recession. Recycling and Composting activity levels are 61%. This is higher than the original strategy agreed by the Oxfordshire Waste Partnership.
22. The remaining underspends in Growth and Infrastructure relate to Local Area Agreement reward grant (-£0.356m), the Minerals and Waste Framework (-£0.191m), Planning Implementation (-£0.405m) and Business and Skills (-£0.286m).
23. Property and Facilities are overspent by +£0.593m. This relates to dilapidation costs for Cricket Road and additional costs of the contract procurement. Highways and Transport underspent by -£0.091m.
24. Oxfordshire Customer Services are underspending by -£0.789m. This includes underspends on ICT (-£0.226m), Human Resources (-£0.209m) and Finance (-£0.186m).

Chief Executive's Office (CEO)

25. The outturn position for the CEO is a variation of -£0.777m. This includes underspends on Human Resources (-£0.209m), Strategy and Communications (-£0.265m), and Chief Executive & Business Support (-£0.227m).

Proposed Carry Forward of under and over spends in 2011/12 to 2012/13

26. Under the Council's Financial Regulations, the Cabinet is responsible for approving all carry forwards. Directorates have either asked to carry forward underspends to the service in which they were generated or requested a virement of the carry forward to meet pressures in other areas.
27. The following table summarises the proposed carry forwards by Directorate. These are set out in detail in Annex 2a and the virements behind them in Annex 2b. Some of the virements for CE&F, S&CS

and E&E are larger than £0.5m and require approval by Council under the authority's Financial Regulations.

Directorate	Directorate Variation after agreed variations to balances £m	Total Directorate Proposed Carry Forward £m	Underspend Transferred to Efficiency Reserve £m
CE&F	-3.735	-2.457	-1.278
S&CS	-1.494	-1.204	-0.285
E&E	-2.416	-1.899	-0.489
CEO	-0.765	-0.426	-0.339
Total per Annex 2a	-8.410	-5.986	-2.424

Strategic Measures

28. There is a variation of -£0.621m on the Strategic Measures budget. This consists of a variation of +£0.623m on Capital Financing and -£1.244m on Interest on Balances. The variation on Capital Financing is due to higher than forecast interest payable on long term borrowing as a result of non-repayment of three LOBO loans. Interest earned on balances was -£1.244m more than budgeted due to higher than forecast average cash balances was during the financial year.
29. The Treasury Management Outturn report for 2011/12, which covers all of the related activities in detail, will be considered by Cabinet on 19 July 2012.

Debt Write Offs

30. For the year ended 31 March 2012 there were 137 debts written off totalling £0.055m. In addition Client Finance wrote off £0.156m in respect of 133 debts relating to care provided by Social & Community Services.
31. £0.030m loans to Foster Carers, provided under the Children's were also written off. The largest of these was £0.012m and was agreed by Cabinet on 20 December 2011.
32. Total debt write offs for the year were £0.241m. This compares to £0.244m for 2010/11. Most of the debts were written off because they are uneconomical to recover through the courts.

Part – 2 Consolidated Capital Outturn

Summary Programme Expenditure

33. The capital programme is updated three times each year to reflect the latest forecast profile of expenditure. The original budget for the year is the programme agreed by Council in the February preceding the start of the financial year. The latest updated programme, based on the position forecast at the end of December 2011, was agreed by Council on 10 February 2012.
34. Total capital programme expenditure for 2011/12 was £69.8m. The variation between the original programme and the final outturn was -£8.2m or -10%. Excluding schools local spend the variation on the total directorate programmes was -£7.8m (-11%). The summary outturn position is shown in Annex 7a.
35. The overall variation has been adjusted to take into account the impact of changes that have arisen due to factors that do not reflect the performance of the programme (e.g. technical accounting changes and value for money decisions). Excluding local spend by schools the adjusted variation reduces to -£4.8m (-7%). This represents 93% use of resources compared to the original capital programme. This is shown Annex 7b and is summarised in the following table:

	Total Directorate Programmes £m	Schools Capital & Earmarked Reserves £m	Total Capital Programme £m
Original Capital Programme	71.0	7.0	78.0
Final Outturn Expenditure	63.2	6.6	69.8
Variation	-7.8	-0.4	-8.2
Impact of in-year grant reductions/project removals	0.2		0.2
Impact of in-year increased funding	-3.6		-3.6
Impact of other Value for Money & technical adjustments	5.7		5.7
Impact of Cost Savings & Returned Contingencies	0.7		0.7
Adjusted Variation	-4.8	-0.4	-5.2
Use of Resources	93%	94%	93%

36. The 93% use of capital resources in 2011/12 represents an increase compared to last year's performance (90%). Notable schemes and completions for each directorate are set out below. A detailed analysis by scheme is provided in Annex 7d.

Children, Education & Families

37. Total capital expenditure was £31.8m (excluding schools local capital expenditure) and included:

- £2.3m for the replacement of buildings at Wood Farm School in Oxford. This was completed in June 2011. Phase 2 of the scheme is on – site and will continue in 2012/13;
- £1.1m for a new classroom block at The Grange, Banbury to replace temporary classrooms. This is due for completion in June 2012;
- £1.6m for Phase 2 of the modernisation of Wantage, Fitzwaryn. Work to provide new facilities for post – 16 education is now on site with forecast completion in August 2012;
- £1.1m for a new classroom block and food technology facility at Northern House School, which was completed in March 2012;
- £2.4m of improvements at Oxford Academy;
- £6.1m for the provision of 315 additional school places. This includes a new Sixth Form Centre at the Cooper School in Bicester which was completed in July 2011.
- Five projects totalling £3.7m were completed at Young People’s Centres in Abingdon, Didcot, Banbury, Chipping Norton and Witney;
- £7.6m for the Schools’ Structural Maintenance Programme which was available for the first time in 2011/12.

Social & Community Services

38. Total capital expenditure was £3.4m and includes the first grant payments for the Extra Care Housing projects in Oxford to provide 191 rented flats, the installation of 11 self-service projects in libraries and the completion of the Oxfordshire Records Office project.

Environment & Economy - Transport

39. Total expenditure of £24.5m includes £17.5m on structural maintenance and £1.7m improvements to Iffley Road in Oxford.

Summary Programme Financing

40. Expenditure of £69.8m in 2011/12 was funded from a combination of capital grants and other external contributions (£58.3m), developer contributions (£5.3m), project specific prudential borrowing (£1.3m) and revenue contributions (£4.9m). Annex 7c compares the actual financing of the capital programme in 2011/12 with the financing planned in the original and latest capital programme.
41. 2011/12 was the first year that the Council received capital grant from central government rather than credit approvals. These grants are un-ringfenced and are not time limited, therefore other funding sources were utilised before un-ringfenced grants. The level of un-ringfenced grant balances held increased by £6.0m to £12.0m.
42. The unapplied ringfenced balance held at the start of the year has reduced by £9.0m to £2.4m (excluding Growing Places Fund). The remaining grants are expected to be utilised by their deadlines.

43. There was no requirement to use capital receipts or the capital reserve in 2011/12 and the combined total has increased by £2.1m to £26.4m. The original forecast for capital receipts from the disposal programme for 2011/12 was £1.9m and actual capital receipts achieved were £1.8m.

Part 3 – Balance Sheet

General Balances

44. As set out in Annex 5 general balances are £15.374m as at 31 March 2012.

Earmarked Reserves

45. Details of the movements on earmarked reserves in 2011/12 are set out in Annex 4a. Overall reserves have increased by £31.522m to £116.261m. Explanations of significant changes to Directorate and Corporate reserves are set out below.

Grants and Contributions

46. Total grants and contributions of £6.515m reported as an underspend at the end of 2010/11 were carried forward to 2011/12. Following guidance from CIPFA unspent grants and contributions at the end of 2011/12 have been placed in a reserve rather than being reported as an underspend. £6.403m has been transferred to the Grants and Contributions reserve in 2012/13. The most significant of this is DSG at £4.717m.

Children, Education & Families

47. £4.222m has been placed in reserves during the year to support key projects and pressures within the directorate in 2012/13. They include costs associated with the conversion of schools to Academy status, Joint Working with Thames Valley Police, and School Intervention.

School Balances

48. After incorporating partnership balances the number of schools in deficit has reduced from 27 as at 31 March 2011 to 16 at 31 March 2012. The number of schools with surplus balances was 265 at 31 March 2012. This compares to 261 as at 31 March 2011. Details of number of schools and the value of the balances are set out in Annex 4b.
49. Surplus balances of £0.990m for academies which converted in April 2012 remain in the Council's accounts at 31 March 2012. Regulations state that these balances must be transferred to the academy three months following conversion.
50. School balances are now £29.299m. As the Guaranteed Unit of Funding for pupils is expected to remain frozen at the 2011/12 level over the medium term, it is anticipated that the level of schools

balances will reduce as schools utilise unspent balances to support their budgets.

51. Local authorities have been instructed not to operate the "clawback mechanism" unless a school has held excessive balances for a number of years. A number of Oxfordshire schools which fell into this category were formally advised that if any excessive balance persisted at March 2012 then the amount would automatically be deducted from their balance in line with guidance. Once final school balances have been confirmed it is intended to proceed with this deduction as formally flagged to the individual schools involved. A decision will need to be made regarding the use of such funds. One possibility would be to apply the funds to any maintenance backlog on each school's site.

Social & Community Services

52. Reserves held by the directorate have increased by £5.794m. This mainly relates to the -£5.413m underspend on the Council's element of the Older People's Pooled Budget being transferred to reserves at year end in line with the Pooled Budget agreement.

Environment & Economy

53. The balance on the Parking Account at 31 March 2012 was £1.990m. £1.000m was taken from the reserve in year to fund costs relating to the Oxford Park & Ride car parks. Contributions to the Parking Account during 2011/12 include Camera Enforcement income of £0.452m, On – Street Pay & Display charges income of £1.447m for Oxford City, and a planned contribution from revenue of £0.161m. £0.113m was deducted from contributions to cover losses associated with parking enforcement in Oxford. Further analysis is provided in Annex 6.
54. The main changes to reserves within Oxfordshire Customer Services relate to the ICT reserve that was created during 2011/12 to manage projects that span financial years, and an additional contribution of £0.738m to the Oxfordshire Customer Services Development Reserve. This will be used to support the Oxfordshire Customer Service Transformation Programme.

Chief Executive's Office

55. Eleven projects were supported by the Change Fund in 2011/12. The £0.541m balance is committed to these projects for 2012/13 onwards.
56. Other changes to Chief Executive's Office reserves relate to new reserves for the Big Society Fund (£0.161m), Coroners (£0.133m), and Change Management and New Ways of Working (£0.160m).

Corporate Reserves

57. The remaining balance of the Local Authority Business Growth Incentive (LABGI) Funding as at the end of 2011/12 is £0.435m. The funding will be used to support economic development activities (£0.354m), the Diamond Jubilee and Support for Returning Military Personnel (£0.016m).

58. The Efficiency Reserve was created in 2009/10 with the intention of supporting the implementation of the Council's Business Strategy. During 2011/12, £6.783m has been added to the reserve and includes a budgeted contribution of £6.018m, unspent grant funding of £2.043m (which has been allocated in 2012/13), transfers totalling £0.328m from budget not required for pay awards, and £0.270m that was carried forward from 2010/11. £1.660m has been used to fund redundancy costs. The balance as at 31 March 2011 is £10.829m.

RECOMMENDATIONS

59. **The Cabinet is RECOMMENDED to:**
- (a) note the revenue and capital outturn, and the year end position on balances and reserves as set out in the report;**
 - (b) approve the carry-forwards and virements as set out in Annex 2;**
 - (c) recommend Council to approve the virements greater than £0.5m for Children, Education & Families, Social & Community Services and Environment & Economy Directorates as set out in Annex 2b;**
 - (d) agree that the surplus on the On-Street Parking Account at the end of the 2011/12 financial year, so far as not applied to particular eligible purposes in accordance with Section 55(4) of the Road Traffic Regulation Act 1984, be carried forward in the account to the 2012/13 financial year.**

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate reports

Contact Officers: Kathy Wilcox, Principal Financial Manager
Tel: 01865 323981

Lorna Baxter, Deputy Chief Finance
Tel: 01865 323971

June 2012

Ref	Directorate	BUDGET 2011/12					Outturn Actual per SAP	Outturn Variation	Analysis of variation		Total proposed Carry Forward
		Original Budget	Brought Forward from 2010/11 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate			Returned to Council	This Directorate	
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	underspend - overspend + £000 (10)	£000 (11)	£000 (12)
CEF	Children, Education & Families										
	Gross Expenditure	540,447	2,705	24,524	351	568,027	585,790	17,763	0	17,763	
	Gross Income	-427,630	0	-28,765	-68	-456,463	-477,961	-21,498	0	-21,498	
		112,817	2,705	-4,241	283	111,564	107,829	-3,735	0	-3,735	-2,457
SCS	Social & Community Services										
	Gross Expenditure	260,177	418	-827	1,850	261,618	290,911	29,293	-241	29,534	
	Gross Income	-40,735	0	1,878	0	-38,857	-69,885	-31,028	0	-31,028	
		219,442	418	1,051	1,850	222,761	221,026	-1,735	-241	-1,494	-1,204
EE	Environment & Economy										
	Gross Expenditure	149,136	5,586	4,473	-65	159,130	160,251	1,121	-7	1,128	
	Gross Income	-73,575	0	-1,226	0	-74,801	-78,345	-3,544	0	-3,544	
		75,561	5,586	3,247	-65	84,329	81,906	-2,423	-7	-2,416	-1,899
CEO	Chief Executive's Office										
	Gross Expenditure	16,341	912	-185	223	17,291	18,884	1,593	-12	1,605	
	Gross Income	-8,590	0	277	0	-8,313	-10,683	-2,370	0	-2,370	
		7,751	912	92	223	8,978	8,201	-777	-12	-765	-426
	Less recharges within directorates	-27,270				-27,270	-27,270				
		27,270				27,270	27,270				
	Directorate Expenditure Total	938,831	9,621	27,985	2,359	978,796	1,028,566	49,770	-260	50,030	
	Directorate Income Total	-523,260	0	-27,836	-68	-551,164	-609,604	-58,440	0	-58,440	
	Directorate Total Net	415,571	9,621	149	2,291	427,632	418,962	-8,670	-260	-8,410	-5,986
	Contributions to (+)/from (-)reserves	1,872	-9,621	872		-6,877	4,288	11,165			-2,424
	Contribution to (+)/from(-) balances	1,619			-2,291	-672	-428	244			0
	Pensions - Past Service Deficit Funding	1,500				1,500	1,500	0			0
	Capital Financing	38,400				38,400	39,023	623			0
	Interest on Balances	-1,826		-1,831		-3,657	-4,901	-1,244			0
	Additional funding to be allocated			2,044		2,044		-2,044			0
	Strategic Measures Budget	41,565	-9,621	1,085	-2,291	30,738	39,482	8,744			-2,424
	Government Grants	-48,520		-1,234		-49,754	-50,465	-711			0
	Budget Requirement	408,616	0	0	0	408,616	407,979	-637			-8,410
Total External Financing to meet Budget Requirement											
	Revenue Support Grant	28,844				28,844	28,844	0			
	Business rates	93,316				93,316	93,316	0			
	Council Tax	286,456				286,456	286,456	0			
	Other grant income					0	0	0			
	External Financing	408,616	0	0	0	408,616	408,616	0			

Ref	Division of Service	BUDGET 2011/12					Outturn Actual per SAP	Outturn Variation	Analysis of variation		Total proposed Carry Forward
		Original Budget	Brought Forward from 2010/11 Surplus + Deficit -	Virements	Supplementary Estimates	Latest Estimate			Returned to Council	This Directorate	
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	underspend - overspend + £000 (10)	underspend - overspend + £000 (11)	£000 (12)
CEF1	Education & Early Intervention										
	Gross Expenditure	93,630	699	-8,388	339	86,280	90,870	4,590	0	4,590	1,113
	Gross Income	-40,488		7,533		-32,955	-39,966	-7,011	0	-7,011	0
		53,142	699	-855	339	53,325	50,904	-2,421	0	-2,421	-1,113
CEF2	Children's Social Care										
	Gross Expenditure	46,510	111	-494	12	46,139	44,481	-1,658	0	-1,658	624
	Gross Income	-4,563		-1,861	-68	-6,492	-6,993	-501	0	-501	0
		41,947	111	-2,355	-56	39,647	37,488	-2,159	0	-2,159	-624
CEF3	Quality and Compliance										
	Gross Expenditure	24,342	934	-404	0	24,872	25,912	1,040	0	1,040	720
	Gross Income	-6,593		0		-6,593	-6,810	-217	0	-217	0
		17,749	934	-404	0	18,279	19,102	823	0	823	-720
CEF4	Schools										
	Gross Expenditure	381,092	961	33,810	0	415,863	429,654	13,791	0	13,791	0
	Gross Income	-381,113		-34,437		-415,550	-429,319	-13,769	0	-13,769	0
		-21	961	-627	0	313	335	22	0	22	0
	Less recharges within directorate	-5,127				-5,127	-5,127	0			
		5,127				5,127	5,127	0			
	Directorate Total Expenditure	540,447	2,705	24,524	351	568,027	585,790	17,763	0	17,763	2,457
	Directorate Total Income	-427,630	0	-28,765	-68	-456,463	-477,961	-21,498	0	-21,498	0
	Directorate Total	112,817	2,705	-4,241	283	111,564	107,829	-3,735	0	-3,735	-2,457

DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)

Ref	Division of Service	BUDGET 2011/12					OUTTURN	
		Original Budget	Brought Forward from 2010/11 Surplus + Deficit -	Virements	Supplementary Estimates	Latest Estimate	Outturn	Outturn Variation
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	(Actual per SAP) £000 (8)	underspend - overspend + £000 (9)
CEF1	Education & Early Intervention	30,442		-7,978		22,464	19,894	-2,570
CEF2	Children's Social Care	1,771		63		1,834	1,834	0
CEF3	Quality & Compliance	6,500		-153		6,347	6,347	0
CEF4	Schools	348,090	961	2,990		352,041	349,894	-2,147
	Total Gross	386,803	961	-5,078	0	382,686	377,969	-4,717

Ref	Division of Service	BUDGET 2011/12					Outturn Actual per SAP	Outturn Variation	Analysis of variation		Total proposed Carry Forward
		Original Budget	Brought Forward from 2010/11 Surplus + Deficit - £000	Virements	Supplementary Estimates	Latest Estimate			Returned to Council	This Directorate	
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	underspend - overspend + £000 (10)	underspend - overspend + £000 (11)	£000 (14)
SCS1	Adult Social Care										
	Gross Expenditure	195,429	-1,156	2,481	1,850	198,604	226,091	27,487	-107	27,594	
	Gross Income	-45,284		-1,387		-46,671	-75,551	-28,880		-28,880	
		150,145	-1,156	1,094	1,850	151,933	150,540	-1,393	-107	-1,286	-447
SCS2	Community Safety										
	Gross Expenditure	29,313	364	236	0	29,913	30,486	573	-134	707	
	Gross Income	-1,477		-2		-1,479	-2,401	-922		-922	
		27,836	364	234	0	28,434	28,085	-349	-134	-215	-104
SCS3	Quality and Compliance										
	Gross Expenditure	34,511	1,029	-3,273	0	32,267	33,238	971		971	
	Gross Income	-3,754		3,438		-316	-1,198	-882		-882	
		30,757	1,029	165	0	31,951	32,040	89	0	89	-571
SCS4	Community Services										
	Gross Expenditure	11,797	181	-271	0	11,707	11,969	262		262	
	Gross Income	-1,093		-171		-1,264	-1,608	-344		-344	
		10,704	181	-442	0	10,443	10,361	-82	0	-82	-82
	Less recharges within directorate	-10,873				-10,873	-10,873				
		10,873				10,873	10,873				
	Directorate Total Expenditure	260,177	418	-827	1,850	261,618	290,911	29,293	-241	29,534	0
	Directorate Total Income	-40,735	0	1,878	0	-38,857	-69,885	-31,028	0	-31,028	0
	Directorate Total	219,442	418	1,051	1,850	222,761	221,026	-1,735	-241	-1,494	-1,204

Ref	Division of Service	BUDGET 2011/12					Outturn Actual per SAP	Outturn Variation	Analysis of variation		Total proposed Carry Forward
		Original Budget	Brought Forward from 2010/11 Surplus + Deficit - £000	Virements	Supplementary Estimates	Latest Estimate			Returned to Council	This Directorate	
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	underspend - overspend + £000 (10)	underspend - overspend + £000 (11)	£000 (14)
EE1	Highways and Transport										
	Gross Expenditure	54,889	3,832	77	0	58,798	58,791	-7	0	-7	
	Gross Income	-11,521		-27		-11,548	-11,632	-84	0	-84	
		43,368	3,832	50	0	47,250	47,159	-91	0	-91	0
EE2	Sustainable Development										
	Gross Expenditure	28,330	477	1,506	116	30,429	29,071	-1,358	-7	-1,351	-1,435
	Gross Income	-1,518		-266		-1,784	-2,518	-734	0	-734	
		26,812	477	1,240	116	28,645	26,553	-2,092	-7	-2,085	-1,435
EE3	Property Asset Management										
	Gross Expenditure	18,651	55	10,024	0	28,730	30,952	2,222	0	2,222	
	Gross Income	-19,953		-7,978		-27,931	-29,560	-1,629	0	-1,629	
		-1,302	55	2,046	0	799	1,392	593	0	593	0
EE4	Director's Office										
	Gross Expenditure	6,292	10	-155	0	6,147	6,130	-17	0	-17	-45
	Gross Income	0		0		0	-28	-28	0	-28	
		6,292	10	-155	0	6,147	6,102	-45	0	-45	-45
EE5	Oxfordshire Customer Services										
	Gross Expenditure	49,183	1,212	-6,979	-181	43,235	43,516	281	0	281	-419
	Gross Income	-48,792		7,045		-41,747	-42,816	-1,069	0	-1,069	
		391	1,212	66	-181	1,488	700	-788	0	-788	-419
	Less recharges within directorate	-8,209				-8,209	-8,209	0	0	0	
		8,209				8,209	8,209	0	0	0	
	Directorate Total Expenditure	149,136	5,586	4,473	-65	159,130	160,251	1,121	-7	1,128	-1,899
	Directorate Total Income	-73,575	0	-1,226	0	-74,801	-78,345	-3,544	0	-3,544	0
	Directorate Total	75,561	5,586	3,247	-65	84,329	81,906	-2,423	-7	-2,416	-1,899

Ref	Division of Service	BUDGET 2011/12					Outturn Actual per SAP	Outturn Variation	Analysis of variation		Total proposed Carry Forward
		Original Budget	Brought Forward from 2010/11 Surplus + Deficit - £000	Virements	Supplementary Estimates	Latest Estimate			Returned to Council	This Directorate	
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	underspend - overspend + £000 (10)	underspend - overspend + £000 (11)	£000 (14)
CEO1	Chief Executive & Business Support										
	Gross Expenditure	1,837	130	-430	0	1,537	1,317	-220	0	-220	116
	Gross Income	-813		17		-796	-804	-8	0	-8	0
		1,024	130	-413	0	741	513	-228	0	-228	-116
CEO2	Human Resources										
	Gross Expenditure	1,661	303	209	0	2,173	2,188	15	0	15	214
	Gross Income	-1,711		-10		-1,721	-1,945	-224	0	-224	0
		-50	303	199	0	452	243	-209	0	-209	-214
CEO3	Corporate Finance & Internal Audit										
	Gross Expenditure	2,359	40	244	0	2,643	3,024	381	-12	393	0
	Gross Income	-2,308		16		-2,292	-2,658	-366	0	-366	0
		51	40	260	0	351	366	15	-12	27	0
CEO4	Law & Governance Services										
	Gross Expenditure	6,735	307	-41	0	7,001	8,560	1,559	0	1,559	44
	Gross Income	-4,103		26		-4,077	-5,727	-1,650	0	-1,650	0
		2,632	307	-15	0	2,924	2,833	-91	0	-91	-44
CEO5	Strategy & Communications										
	Gross Expenditure	2,996	132	65	223	3,416	3,274	-142	0	-142	52
	Gross Income	-2,488		0		-2,488	-2,610	-122	0	-122	0
		508	132	65	223	928	664	-264	0	-264	-52
CEO6	Corporate & Democratic Core										
	Gross Expenditure	3,814		-232	0	3,582	3,582	0	0	0	0
	Gross Income	-228		228		0	0	0	0	0	0
		3,586	0	-4	0	3,582	3,582	0	0	0	0
	Less recharges within directorate	-3,061				-3,061	-3,061	0	0	0	0
		3,061				3,061	3,061	0	0	0	0
	Directorate Total Expenditure	16,341	912	-185	223	17,291	18,884	1,593	-12	1,605	426
	Directorate Total Income	-8,590	0	277	0	-8,313	-10,683	-2,370	0	-2,370	0
	Directorate Total	7,751	912	92	223	8,978	8,201	-777	-12	-765	-426

REVENUE OUTTURN 2011/12

CABINET 19 June 2012

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD TO BE APPROVED IN 2011/12: SUMMARY

Budget Book Ref	Service Area	Variation	Same Budget	Different Budget	Virement of Carry Forward	Virement of Carry Forward	Total proposed Carry Forward
		underspend - overspend + £000	underspend - overspend + £000	underspend - overspend + £000	Other Directorate £000	Efficiency Reserve £000	Surplus - Deficit + £000
(1)	(2)	(3)	(4)	(5)	(7)	(8)	(9)
CEF	Children, Education & Families	-3,735	-2,457	-1,278	0	1,278	-2,457
SCS	Social & Community Services	-1,494	-869	-625	5	285	-1,204
EE	Environment & Economy	-2,416	-1,899	-517	-5	522	-1,899
CEO	Chief Executive's Office	-765	-426	-339	0	339	-426
SM	Efficiency Reserve (Strategic Measures)					-2,424	-2,424
	Directorate Total	-8,410	-5,651	-2,759	0	0	-8,410

REVENUE OUTTURN 2011/12 - Children, Education & Families
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
CEF1		Education & Early Intervention									
CEF1-1	CEF1-1	Management & Central Costs (incl cross service area)	481		481	-481			CEF1	0	
CEF1-21	CEF1-2	Special Educational Needs (SEN)	-20	-17	-3	3				-17	For ICT and printing ordered in Feb/March but not received until the new financial year.
CEF1-22	CEF1-2	SEN Support Services (SENSS)	-2		-2			2	ER1	0	
CEF1-23	CEF1-2	Identification & Assessment	-2		-2			2	ER1	0	
CEF1-24	CEF1-2	Early Years SEN Inclusion	0	-3	3	-3				-3	For toys and equipment following donations received.
CEF1-31	CEF1-3	Early Intervention Hubs	-1,006	-657	-349			349	ER1	-657	For Teens & Toddlers project contract (£100k), relation allowances (£257k) and one-off activities to embed the early intervention service (£300k).
CEF1-32	CEF1-3	Children's Centres & Childcare	-270	-246	-24			24	ER1	-246	To meet contractual commitments.
CEF1-33	CEF1-3	Youth, Engagement & Opportunities	-125	-42	-83			83	ER1	-42	To continue providing support through Oxfordshire Association for Young People in 2012/13 (£37k) and to fund National Citizen Service projects in 2012/13 that were planned to take place in 2011/12.
CEF1-34	CEF1-3	Behaviour & Attendance	-17		-17			17	ER1	0	
CEF1-41	CEF1-4	School Support & Leadership Service	-173		-173			173	ER1	0	
CEF1-42	CEF1-4	Educational Effectiveness	-66	-61	-5			5	ER1	-61	To fulfil the last year of the Healthy Oxfordshire Schools service level agreement with the Primary Care Trust.
CEF1-51	CEF1-5	Early Years Sufficiency & Access	-87	-87	0					-87	To spend on provision for disadvantaged 2 year olds and projects/grants that are already in development.
CEF1-52	CEF1-5	School Organisation & Planning	-33		-33	30		3	CEF1/ER1	0	
CEF1-53	CEF1-5	Admission & Transport	-1,101		-1,101	481		620	CEF1/ER1	0	
		Sub-total Education & Early Intervention	-2,421	-1,113	-1,308	30	0	1,278		-1,113	

REVENUE OUTTURN 2011/12 - Children, Education & Families
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
CEF2 CEF2-1	CEF2-1	Children's Social Care Management & Central Costs	-269	-217	-52	52			CEF1	-217	Temporary support for project management (£37k), audit of Children in Need work (£27k), admin backfill cover for Framework i champions (£44k), one year appointment of volunteer co-ordinator in children's social care (£43k) and one year social work post to assist with Framework i developments.
CEF2-21	CEF2-2	Placement & Care Costs	-120	-351	231	-231			CEF1	-351	To increase number of family group conferences in 2012/13 (£20k), to fund Multi Treatment Foster Care programme supervisor cover (£31k), to pilot the use of sessional workers to provide additional practical intervention to families (£100k) and to enable the newly appointed Corporate Parenting Manager to reshape and modernise the service (£200k).
CEF2-23	CEF2-3	Children Looked After (Including Asylum)	-596	-46	-550	550			CEF1	-46	Contribution OXPIP for training the contact team (£13k), the provision of a pilot scheme working with young people looked after and leaving care to achieve level 2 literacy and numeracy skills (£13k) and training for children's home staff as per national pilot training programme (£20k).
CEF2-31	CEF2-3	Central Support & Child & Adolescent Mental Health	-117		-117	117			CEF1	0	
CEF2-32	CEF2-3	Family Support	-193		-193	193			CEF1	0	
CEF2-33	CEF2-3	Assessment	-184		-184	184			CEF1	0	
CEF2-4	CEF2-4	Safeguarding & Quality Assurance	-83		-83	83			CEF1	0	
CEF2-5	CEF2-5	Services for Disabled Children	-197	-10	-187	187			CEF1	-10	Domiciliary care pilot.
CEF2-6	CEF2-6	Youth Offending Service	-400		-400	400			CEF1	0	
		Sub-total Children's Social Care	-2,159	-624	-1,535	1,535	0	0		-624	

REVENUE OUTTURN 2011/12 - Children, Education & Families
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12 (1)	Budget Book Ref 2012/13 (2)	Service Area Non-DSG (3)	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
CEF3		Quality and Compliance									
CEF3-1	CEF3-1	Children, Education & Families Management & Central Costs	518	-720	1,238	-1,238			CEF1	-720	To fund first cohort of 12 apprentices for Sept 2012 to Sept 2013 (£120k) and to fund pay protection costs following the restructuring (£600k).
CEF3-2	CEF3-2	Children, Education & Families Support Service	98		98	-98			CEF1	0	
CEF3-3	CEF3-3	Premature Retirement Compensation (PRC)	-25		-25	25			CEF1	0	
CEF3-6	CEF3-4	Commissioning & Performance	232		232	-232			CEF1	0	
		Sub-total Quality & Compliance	823	-720	1,543	-1,543	0	0		-720	
CEF4		Schools									
CEF4-4	CEF4-3	Licences & Insurances	22		22	-22			CEF1	0	
		Sub-total Schools	22	0	22	-22	0	0		0	
		Directorate Total	-3,735	-2,457	-1,278	0	0	1,278	0	-2,457	

REVENUE OUTTURN 2011/12 - Social & Community Services
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
SCS1		<u>Adult Social Care</u>									
SCS1-1	SCS1-1	<u>Older People & Physical Disabilities</u>									
SCS1-1A	SCS1-1ABC	Prevention & Early Support	-416	-72	-344	59		285	SCS1/ER1	-72	Assistive technology (£47k) and Stroke Services (£25k)
SCS1-1C	SCS1-1ABC	Social Work & Commissioning	578		578	-753				-175	Temporary support for operational teams
SCS1-1E	SCS1-1D	Pooled Budget Contributions	0		0	0				0	
SCS1-1F	SCS1-1ABC	Income	-1,131	-200	-931	931			SCS1	-200	To manage pressure on Fairer Charging income
		Sub-total Older People & Physical Disabilities	-969	-272	-697	237	0	285		-447	
SCS1-2	SCS1-2	<u>Learning Disabilities</u>									
SCS1-2A	SCS1-2ABD	Personalisation/Ongoing Support	-146		-146	146			SCS1	0	
SCS1-2B	SCS1-2ABD	Social Work & Commissioning	-45		-45	45				0	
SCS1-2C	SCS1-2C	Pooled Budget Contributions	0		0					0	
SCS1-2D	SCS1-2ABD	Income	45		45	-45				0	
		Sub-total Learning Disabilities	-146	0	-146	146	0	0		0	
SCS1-3	SCS1-3	<u>Mental Health</u>									
SCS1-3A	SCS1-3A	Non Pool Services	-148		-148	148			SCS1	0	
SCS1-3B	SCS1-3B	Pooled Budget Contribution	-2		-2	2			SCS1	0	
		Sub-total Mental Health	-150	0	-150	150	0	0		0	

REVENUE OUTTURN 2011/12 - Social & Community Services
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry - Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	SCS1-4	<u>Services For All Client Groups</u>									
SCS1-4A	SCS1-4	Asylum Seekers	-183		-183	183			SCS1	0	
SCS1-4B	SCS1-4	HIV/AIDS	-95		-95	95			SCS1	0	
SCS1-4C	SCS1-4	Drugs & Alcohol	0		0					0	
SCS1-4D	SCS1-4	Adults At Risk	-8		-8	8			SCS1	0	
SCS1-4E	SCS1-4	Employment Services	-8		-8	8			SCS1	0	
SCS1-4F	SCS1-4	Shared Lives	12		12	-12			SCS1	0	
SCS1-4G	SCS1-4	Acquired Brain Injury	261		261	-261			SCS1	0	
		Sub-total Services for All Client Groups	-21	0	-21	21	0	0		0	
	SCS1-5	<u>Physical Disabilities</u>									
SCS1-5A	SCS1-5A	Pooled Budget Contribution	0		0					0	
		Sub-total Physical Disabilities	0	0	0	0	0	0		0	0
		Sub-total Adult Social Care	-1,286	-272	-1,014	554	0	285		-447	0

REVENUE OUTTURN 2011/12 - Social & Community Services
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry - Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
SCS2		<u>Community Safety</u>									
SCS2-1	SCS5-1	Fire & Rescue Service	-84	-79	-5	0	5		INT1	-79	Firefighter development programme and minor building works
SCS2-2	SCS5-2	Emergency Planning	-13	-13	0	0			SCS1	-13	Purchase of Airwave radio sets
SCS2-3	SCS2-1	Safer Communities	-16	-12	-4	4			SCS1	-12	Safer Communities programmes
SCS2-4	SCS2-2	Gypsy & Traveller Services	-102	0	-102	102				0	
SCS2-5	SCS2-3	Trading Standards	0		0	0				0	
		Sub-total Community Safety	-215	-104	-111	106	5	0		-104	
SCS3		<u>Quality and Compliance</u>									
SCS3-1	SCS3	Resource Management	166		166	-316			SCS1	-150	Support the delivery of the business strategy
SCS3-2	SCS3	Strategy, Projects & Contracts	-97		-97	97			SCS1	0	
SCS3-3	SCS3	Leadership Team	399		399	-399			SCS1	0	
SCS3-5	SCS3	Supporting People	-245	-245	0	0			SCS1	-245	Contractual commitments and support for the delivery of the business strategy.
SCS3-6	SCS3	Transforming Adult Social Care	-177	-176	-1	1			SCS1	-176	Completion of the Transforming Adult Social Care (TASC) programme.
SCS3-7	SCS3	Closed Homes	43		43	-43			SCS1	0	
		Sub-total Quality & Compliance	89	-421	510	-660	0	0		-571	

REVENUE OUTTURN 2011/12 - Social & Community Services
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry - Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
(1)	(2)	(3)								(11)	
SCS4		<u>Community Services</u>									
SCS4-1	SCS4-1	Library Service	-72	-72	-10				SCS2	-82	To support the delivery of the library strategy
SCS4-2	SCS4-2	Heritage & Arts Service	12		12	-12			SCS2	0	
SCS4-3	SCS4-3	Cultural Services	-22		-22	22			SCS2	0	
		Sub-total Community Services	-82	-72	-10	0	0	0		-82	
		Directorate Total	-1,494	-869	-625	0	5	285		-1,204	

REVENUE OUTTURN 2011/12 -Environment & Economy
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area Non-DSG	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Forward Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
EE1	EE1	<u>Highways and Transport</u>									
EE1-1	EE1-1-1-42	Highways & Transport Management	870		870	-870			EE1	0	
EE1-2	EE1-1-1-42	Policy & Strategy	-273		-273	182		91	EE1/ER1	0	
EE1-31	EE1-1-1-42	Infrastructure & Design	566		566	-566			EE1	0	
EE1-32	EE1-1-1-42	Operations	228		228	-228			EE1	0	
EE1-41	EE1-1-1-42	Customer & Business	-597		-597	597			EE1	0	
EE1-43	EE1-43	Integrated Transport Unit	-286		-286	286			EE1	0	
EE1-44	EE1-44	Public Transport	-336		-336	336			EE1	0	
EE1-45	EE1-45	Concessionary Fares	-263		-263	263			EE1	0	
		Sub-total Highways and Transport	-91	0	-91	0	0	91		0	
EE2	EE2	<u>Sustainable Development</u>									
EE2-10	EE2-1	Sustainable Development Management	-116		-116	59		57	EE2/ER1	0	
EE2-2	EE2-2&3	Planning Implementation	-405	-191	-214	214			EE2	-191	To complete the process to adopt the minerals and waste local plan
EE2-3	EE2-2&3	Economy, Spatial Planning & Climate Change	-1,058	-796	-262	262			EE2	-796	£449k relating to Local Area Agreement Reward Grant projects including Job Clubs and Broadband. £286k Business and Skills - for payments due on Learning Contracts (NEET) during the remainder of the Academic Year and external funding. £60k to fund additional one-off Energy Metering Conversion Costs and additional Climate Change Maternity Cover costs
EE2-4	EE2-4	Waste Management	-550	-425	-125	125			EE2	-425	One off contribution to support the revenue budget in 2012/13 as agreed by Council in February 2012
EE2-51	EE2-2&3	Countryside	44	-23	67	-67			EE2	-23	ICT Project originally planned for 2011/12 now taking place in 2012/13
		Sub-total Sustainable Development	-2,085	-1,435	-650	593	0	57		-1,435	

**REVENUE OUTTURN 2011/12 -Environment & Economy
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13**

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12 (1)	Budget Book Ref 2012/13 (2)	Service Area Non-DSG (3)	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Forward Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
EE3		<u>Property Asset Management</u>									
EE3-1	EE2-61-67	Corporate Property	525		525	-525			EE2	0	
EE3-2	EE2-61-67	Facilities Management	-430		-430	430			EE2	0	
EE3-3	EE2-61-67	Operational Asset Management	-56		-56	56			EE2	0	
EE3-4	EE2-61-67	Strategic Asset Management	488		488	-488			EE2	0	
EE3-5	EE2-61-67	Project Delivery	31		31	-31			EE2	0	
EE3-6	EE2-61-67	Sustainability & Procurement	31		31	-31			EE2	0	
EE3-8	EE2-68	Food with Thought/QCS Cleaning	4		4	-4			EE2	0	
		Sub-total Property Asset Management	593	0	593	-593	0	0		0	
EE4	EE4	<u>Director's Office</u>									
EE4-1	EE4-1	Directors Office	-45	-45	0					-45	Staffing Pressures in 2012/13
		Sub-total Director's Office	-45	-45	0	0	0	0		-45	
EE5	EE3	<u>Oxfordshire Customer Services</u>									
EE5-1	EE3-1	Management Team	-38		-38			38	ER1	0	
EE5-2	EE3-2	Financial Services	-75	-35	-40			40	ER1	-35	Additional funding for extra staffing in Money Management
EE5-3	EE3-2	Financial and Management Accounting	-111	-23	-88			88	ER1	-23	To fund additional work to complete the Transforming Adult Social Care project
EE5-4	EE3-6-7	Human Resources	-320	-135	-185	53	-5	137	INT1	-135	£100k for Social Care Student Placements which relate to academic year 2011/12, £10k Workforce Initiatives Advisor, £10k for EDRMS project and £5k for Staff Care Staffing
EE5-6	EE3-3	ICT	-226	-226	0					-226	ICT equipment ordered but not received in 2011/12
EE5-7	EE3-4	County Procurement	-71		-71			71	ER1	0	
EE5-9	EE3-6-7	Adult Learning	53		53	-53				0	
		Sub-total Oxfordshire Customer Services	-788	-419	-369	0	-5	374		-419	
		Directorate Total	-2,416	-1,899	-517	0	-5	522		-1,899	

**REVENUE OUTTURN 2011/12 -Chief Executive's Office
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13**

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12 (1)	Budget Book Ref 2012/13 (2)	Service Area Non-DSG (3)	Variation underspend - overspend + £000 (4)	Same Budget underspend - overspend + £000 (5)	Different Budget underspend - overspend + £000 (6)	Virement of Carry Forward				Total proposed Carry Forward Surplus - Deficit + £000 (11)	Planned Use of Carry Forward for One-Off Purposes in 2012/13 (12)
						Within Directorate £000 (7)	Other Directorate £000 (8)	Efficiency Reserve £000 (9)	C/fwd Virement Ref Annex 2(b) (10)		
CEO1		Chief Executive & Business Support									
CEO1-1	CEO1	Chief Executive's Personal Office	-218	-116	-102	32		70	CEO1/ER1	-116	Use of the remaining Initiative's Fund has slipped into 2012/13
CEO1-3	CEO1	Subscriptions	-10		-10			10	ER1	0	
		Sub-total Chief Executive & Business Support	-228	-116	-112	32	0	80		-116	
CEO2		Human Resources									
CEO2-1	CEO2	Strategic Human Resources	-96	-111	15	-15			CEO1	-111	Payment of £16k to The Mill for their contribution to the Future Jobs Fund, £20k to fund a temporary post in recruitment and retention to November 2012 and the remaining funds to provide management support for the planned changes in Oxfordshire Customer Services.
CEO2-2	CEO2	Unison	-7		-7	7			CEO1	0	
CEO2-3	CEO2	Organisational Development	-106	-103	-3	3			CEO1	-103	
		Sub-total Human Resources	-209	-214	5	-5	0	0		-214	
CEO3		Corporate Finance & Internal Audit									
CEO3-1	CEO3	Service Management	61		61	-61			CEO1	0	
CEO3-2	CEO3	Corporate Finance	-46		-46	46			CEO1	0	
CEO3-3	CEO3	Internal Audit Service	7		7	-7			CEO1	0	
CEO3-5	CEO3	Berkshire Pensions	5		5	-5			CEO1	0	
		Sub-total Corporate Finance & Internal Audit	27	0	27	-27	0	0		0	
CEO4		Law & Governance Services									
CEO4-1	CEO4	Legal Services	-29		-29			29	ER1	0	To implement the recommendations of the
CEO4-2	CEO4	Democratic Services	-56	-40	-16			16	ER1	-40	
CEO4-4	CEO4	Members' Allowances	-25		-25	23		2	ER1	0	
CEO4-5	CEO4	Members' Services	23		23	-23				0	
CEO4-6	CEO4	Chairman's Allowance	-4	-4	0					-4	
		Sub-total Law & Governance Services	-91	-44	-47	0	0	47		-44	

REVENUE OUTTURN 2011/12 -Chief Executive's Office
CABINET - 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref 2011/12	Budget Book Ref 2012/13	Service Area	Variation	Same Budget	Different Budget	Virement of Carry Forward				Total proposed Carry Forward	Planned Use of Carry Forward for One-Off Purposes in 2012/13
						Within Directorate	Other Directorate	Efficiency Reserve	C/fwd Virement Ref		
(1)	(2)	(3)	underspend - overspend + £000 (4)	underspend - overspend + £000 (5)	underspend - overspend + £000 (6)	£000 (7)	£000 (8)	£000 (9)	Annex 2(b) (10)	Surplus - Deficit + £000 (11)	(12)
CE05		<u>Strategy & Communications</u>									
CE05-1	CE05	Partnership Working	-16		-16			16	ER1	0	The remaining Local Area Agreement reward grants and a payment to Grantscape due in April Budgets committed to active communities grants for bids that have been made but final approval is not due until 30/04/12
CE05-2	CE05	Grants	-32	-24	-8			8	ER1	-24	
CE05-3	CE05	Partnerships & Communities Team	-45	-28	-17			17	ER1	-28	
CE05-4	CE05	Policy & Performance	-36		-36			36	ER1	0	
CE05-5	CE05	Scrutiny	23		23	-23			ER1	0	
CE05-6	CE05	Consultation and Involvement	-46		-46			46	ER1	0	
CE05-7	CE05	Research and Intelligence	1		1	-1			ER1	0	
CE05-8	CE05	Communications & Marketing	-117		-117	28		89	ER1	0	
CE05-9	CE05	Print & Design	4		4	-4			ER1	0	
		Sub-total Strategy & Communications	-264	-52	-212	0	0	212		-52	
		Directorate Total	-765	-426	-339	0	0	339		-426	

REVENUE OUTTURN 2011/12
CABINET 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

C/fwd Virement Ref.	Budget Book Ref.	Service Area	Details	From £000 (5)	To		
					Within Directorat £000 (6)	Other Director £000 (7)	Efficienc y £000 (8)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
CEF1	CEF1-1	Education and Early Intervention - Management & Central Costs (incl cross service area)	Off set Directorate overspends with underspends within CEF		481		
CEF1	CEF1-5	Organisation and Planning		-511			
CEF1	CEF2-1	Children's Social Care Management & Central Costs		-52			
CEF1	CEF2-2	Corporate Parenting			231		
CEF1	CEF2-3	Social Care		-1044			
CEF1	CEF2-4	Safeguarding		-83			
CEF1	CEF2-5	Services for Disabled Children		-187			
CEF1	CEF2-6	Youth Offending Service		-400			
CEF1	CEF3-1	Children, Education & Families Management & Admin			1238		
CEF1	CEF3-2	Children, Education & Families Support Service Recharges			98		
CEF1	CEF3-3	Premature Retirement Compensation (PRC)		-25			
CEF1	CEF3-4	Joint Commissioning Recharge			232		
CEF1	CEF4-3	Licences & Insurances			22		
SCS1	SCS1-1ABC	Older People Non-Pool Services	Off set Directorate overspends with underspends within SCS	-237			
SCS1	SCS1-2ABD	Learning Disabilities Non-Pool Services		-146			
SCS1	SCS1-3A	Mental Health - Non Pool Services		-148			
SCS1	SCS1-3B	Mental Health - Pooled Budget Contribution		-2			
SCS1	SCS1-4	Services for All Client Groups		-21			
SCS1	SCS2-1	Safer Communities		-4			
SCS1	SCS2-2	Gypsy & Traveller Services		-102			
SCS1	SCS3	Joint Commissioning			660		
SCS2	SCS4-1	Library Service	Offset of Underspends/Overspends within Community Services		10		
SCS2	SCS4-2	Heritage & Arts Service			12		
SCS2	SCS4-3	Cultural Services		-22			
EE1	EE1-1-1-42	Highways and Transport excluding EE1-43 to EE1-46	Offset of Underspends/Overspends within Highways and Transport		885		
EE1	EE1-43	Integrated Transport Unit		-286			
EE1	EE1-44	Public Transport		-336			
EE1	EE1-45	Concessionary Fares		-263			
EE2	EE2-2&3	Planning & Regulation and Infrastructure Planning	Offsetting of Underspends/Overspends within E&E	-409			
EE2	EE2-1	Deputy Director Growth and Infrastructure		-59			
EE2	EE2-4	Waste Management		-125			
EE2	EE2-61-67	Property and Facilities			589		
EE2	EE2-68	Food with Thought/QCS Cleaning			4		
CEO1	CEO1	Chief Executive and Business Support	Offsetting of Underspends/Overspends within CEO	-32			
CEO1	CEO2	Human Resources			5		
CEO1	CEO3	Corporate Finance and Internal Audit			27		

REVENUE OUTTURN 2011/12
CABINET 19 June 2012
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2012/13

C/fwd Virement Ref.	Budget Book Ref.	Service Area	Details	From £000 (5)	To		
					Within Directorat £000 (6)	Other Director £000 (7)	Efficienc y £000 (8)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
ER1	SM	Efficiency Reserve	Transfer of Directorate Underspends to the Efficiency Reserve				2424
ER1	CEF1-2	Special Educational Needs (SEN)		-4			
ER1	CEF1-3	Early Intervention		-473			
ER1	CEF1-4	Education		-178			
ER1	CEF1-5	Organisation and Planning		-623			
ER1	SCS1-1ABC	Older People Non-Pool Services		-285			
ER1	EE1-1-1-42	Highways and Transport excluding EE1-43 to EE1-46		-91			
ER1	EE2-1	Deputy Director Growth and Infrastructure		-57			
ER1	EE3-1	Oxfordshire Customer Services - Management Team		-38			
ER1	EE3-2	Oxfordshire Customer Services - OCS Finance		-128			
ER1	EE3-6-7	Human Resources & Adult Learning		-137			
ER1	EE3-4	County Procurement		-71			
ER1	CEO1	Chief Executive and Business Support		-80			
ER1	CEO4	Law and Governance Services		-47			
ER1	CEO5	Strategy and Communications		-212			
INT1	SCS5-1	Fire & Rescue Service	Transfer of Fire and Rescue Underspend to Occupational Health	-5			
INT1	EE3-6-7	Human Resources (Oxfordshire Customer Services)				5	
			Total Virements	-6,923	4,494	5	2,424

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease (-) £000	Expenditure To / Increase (+) £000	Income From / Decrease (+) £000	Income To / Increase (-) £000		
CEF	June	Contribution towards 903 project for staff costs	CEF2-1	Management & Central Costs	T	-12.0	0.0	0.0	0.0		
			CEF3-6	Commissioning & Performance	T	0.0	12.0	0.0	0.0		
		Contribution towards Independent Domestic Violence Advocate service	CEF2-1	Management & Central Costs	T	-40.0	0.0	0.0	0.0		
			CEF2-4	Safeguarding & Quality Assurance	T	0.0	40.0	0.0	0.0		
		Correct the property recharge for the Homes which were overcharged due to the demolition and rebuild of a smaller building in May/June 2011	CEF2-21	Placement & Care Costs	T	-71.0	0.0	0.0	0.0		
			CEF3-2	Children, Education & Families Support Service Recharges	T	0.0	71.0	0.0	0.0		
		Final Dedicated Schools Grant notification	CEF4-3	Devolved Schools Costs	T	0.0	179.0	0.0	-179.0		
		Transfer of budget to fund Family Links course	CEF1-31	Early Intervention Hubs	T	0.0	5.0	0.0	0.0		
			CEF3-6	Commissioning & Performance	T	-5.0	0.0	0.0	0.0		
		Transfer of Budget to Fund Workforce Development on Play	CEF1-32	Children's Centres and Childcare	T	0.0	2.0	0.0	0.0		
			CEF3-6	Commissioning & Performance	T	-2.0	0.0	0.0	0.0		
		Transfer of funding for a one year staffing contract running till December 2012	CEF1-41	Educational Transformation & Effectiveness	T	0.0	0.0	10.0	0.0		
			CEF1-51	Early Years Sufficiency & Access	T	0.0	0.0	0.0	-10.0		
		Update of the Pupil Premium budget	CEF1-41	Educational Transformation & Effectiveness	T	-7.3	0.0	7.3	0.0		
SCS	June	Communication Aids Contribution 11/12	CEF4-1	Delegated Budgets (Indicative)	T	-103.7	106.3	103.7	-106.3		
			CEF1-22	SEN Support Services (SENSS)	T	0.0	5.0	0.0	0.0		
			CEF2-5	Services for Disabled Children	T	-5.0	0.0	0.0	0.0		
		Temporary virement of funding to meet demographic needs	SCS1-2B	Social Work & Commissioning	T	-100.0	0.0	100.0	0.0		
		Transfer of funds from Older People and Physical Disabilities Pooled Budget Life of Your Own West underspend to Carers Grant non Older People and Physical Disabilities Pooled Budget	SCS1-1A	Prevention & Early Support	T	0.0	10.0	0.0	0.0		
			SCS1-1E	Pooled Budget Contributions	T	-10.0	0.0	0.0	0.0		
		Temporary virement to to move budget for cost centres SKE531, SKE801MH99 & SKE801SC99 to SKE152 outside the pool.	SCS1-1A	Prevention & Early Support	T	0.0	377.2	0.0	-140.8		
		Oxfordshire Wheel Contract funded from Transforming Adult Social Care	SCS1-1C	Social Work & Commissioning	T	0.0	20.2	0.0	0.0		
			SCS3-6	Transforming Adult Social Care	T	-20.2	0.0	0.0	0.0		
		Reduction in Oxfordshire County Council contribution to Learning Disabilities Pool. Independent Living Fund income reduced due to client death.	SCS1-2C	Pooled Budget Contribution	T	-13.0	0.0	0.0	0.0		
			SCS1-2D	Income	T	0.0	0.0	13.0	0.0		
		EE	June	Contribution to Adult Learning for Seconded Staff	EE5-4	Human Resources	T	-21.5	0.0	0.0	0.0
				EE5-9	Adult Learning	T	0.0	21.5	0.0	0.0	

CABINET - 19 June 2012

NEW VIREMENTS FOR CABINET TO NOTE (Temporary virements processed in March 2011).

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease (-) £000	Expenditure To / Increase (+) £000	Income From / Decrease (+) £000	Income To / Increase (-) £000
Inter Directorate	June	Contribution towards Domestic Homicide Review Fund In Safer Communities.	CEO1-1	Chief Executive's Personal Office	T	-3.8	0.0	0.0	0.0
			SCS2-3	Safer Communities	T	0.0	3.8	0.0	0.0
		Increase in Early Intervention Grant in relation to Troubled Families Initiative	CEF2-32	Family Support	T	0.0	22.2	0.0	0.0
			SM	Strategic Measures	T	0.0	0.0	0.0	-22.2
		To bring expenditure and income budgets in line with revised allocation of Fire Revenue Grant	SCS2-1	Fire & Rescue Service	T	-10.6	0.0	0.0	0.0
			SM	Strategic Measures	T	0.0	0.0	10.6	0.0
		Transfer of £4.5k for apprentice	CEF1-32	Children's Centres and Childcare	T	-4.5	0.0	0.0	0.0
		Transfer of teachers pay grant allocation to adult learning	CEO2-3	Organisational Development	T	0.0	4.5	0.0	0.0
			CEF3-1	Children, Education & Families Management & Central Costs	T	-4.7	0.0	0.0	0.0
			EE5-9	Adult Learning	T	0.0	4.7	0.0	0.0
Grand Total						-434.2	884.3	244.6	-458.3

REVENUE OUTTURN 2011/12
CABINET 19 June 2012

Pooled Budgets

Older People, Physical Disabilities and Equipment Pool

Original Budget £m	Latest Budget £m		Outturn Variance £m	Forecast Variance February 2012 £m	Change in Variance £m
		Council Elements			
		Older People			
48.717	51.693	Care Homes	-0.980	-0.628	-0.352
31.571	27.281	Community Support Purchasing Budget	-4.433	-3.788	-0.645
		Transfer underspend to reserves	+5.413	+4.416	+0.997
80.288	78.974	Total Older People	0.000	0.000	0.000
		Physical Disabilities			
2.546	2.546	Care Homes	+0.600	+0.593	+0.007
4.334	4.371	Community Support Purchasing Budget	+1.143	+1.257	-0.114
6.880	6.917	Total Physical Disabilities	+1.743	+1.850	-0.107
0.910	1.085	Equipment	+0.013	+0.000	+0.013
88.078	86.976	Total Council Elements	+1.756	+1.850	-0.094
		PCT Elements			
26.809	26.375	Older People	+0.699	+1.128	-0.429
4.047	6.284	Physical Disabilities	+0.042	+0.097	-0.055
0.308	0.700	Equipment	+0.002	-0.007	+0.009
31.164	33.359	Total PCT Elements	+0.743	+1.218	-0.475
119.242	120.335	Total Older People, Physical Disabilities and Equipment Pool	+2.499	+3.068	-0.569

REVENUE OUTTURN 2011/12
CABINET 19 June 2012

Pooled Budgets

Learning Disabilities Pool

Original Budget £m	Latest Budget £m		Outturn Variance £m	Forecast Variance February 2012 £m	Change in Variance £m
		Council Elements			
52.423	45.696	Personal Budgets	-0.125	-0.263	+0.138
12.190	17.187	Other Services	-0.679	-0.576	-0.103
64.613	62.883	Total Council Elements	-0.804	-0.839	+0.035
11.866	12.123	Total PCT Elements	-0.154	-0.161	+0.007
76.479	75.006	Total Learning Disabilities Pool	-0.958	-1.000	+0.042

REVENUE OUTTURN 2011/12
CABINET 19 June 2012
EARMARKED RESERVES

Earmarked Reserves	2011/12				Commentary
	Balance at 1 April 2011 £000	Movement		Balance at 31 March 2012 £000	
		Contributions from Reserve £000	Contributions to Reserve £000		
Children, Education & Families					
Primary	12,583	-2,287	7,789	18,085	
Secondary	7,698	-2,460	4,231	9,469	
Special	1,288	-220	677	1,745	
Sub-total schools' revenue reserves	21,569	-4,967	12,697	29,299	Includes a balance of £0.990m to be transferred to academy converters.
School Loans	-1,187	-94	379	-902	Includes new loan during the year to Langtree School which converted to be an academy on 1 April 2012.
Total schools' reserves	20,382	-5,061	13,076	28,397	
Schools' Contingency	-14		25	11	
Schools' Partnerships	290	-68	25	247	
Schools' Insurance	265		11	276	
Supply Cover	260	-531	248	-23	
<u>Self-Financing Services</u>					
Residential Centres	95	-1	23	117	To be used as required in future years.
ICT Service	0		65	65	To be used as required in future years.
Governor Services	0		115	115	To be used as required in future years.
Roundabout Daycare	0		0	0	New reserve agreed but no contribution made in 2011/12.
Forest School Training	0		48	48	To be used as required in future years.
Safeguarding Board	122		160	282	To be used as required in future years.
Joint Use Reserve	171		148	319	To be used as required in future years.
<u>Equipment & Vehicles Reserve</u>					
Oxfordshire Rural Children's Centres	18	0	10	28	To be used as required in future years to maintain and replace rural children's centre vehicles.
Youth Management Committee	308	-62	45	291	To be used in 2012/13 by Early Intervention Service for a vehicle at the Witney hub, work at Blackbird Leys and Rose Hill satellites , projects at Riverside, and other spend by satellites.
Early Intervention Service Equipment Reserve	139	-25	255	369	To be used as required in future years for maintenance and replacement of equipment across all hubs e.g. minibuses, portable climbing wall.
North Oxfordshire Children's Centre (capital)	0		79	79	Contribution to proposed capital works (minor extension and alterations) taking place in 2012/13.
<u>Projects</u>					
Youth Offending Service	147	-147		0	Funding from performance reward grant to fund 4.5 FTE members of staff in 2011/12.
ICT Projects	0		999	999	Includes funding for Framework-I developments and floorwalker, Youth Offending Information System, Single Child Record project and Information Management. Planned to be spent by March 2014.
Joint Working with Police	0		622	622	To fund a two year project due to anticipated increase in referrals and work . Planned to be spent by March 2014.
School Intervention Fund	0		1,861	1,861	For school improvement projects in line with Education Strategy. Planned to be spent in 2012/13.

**REVENUE OUTTURN 2011/12
CABINET 19 June 2012
EARMARKED RESERVES**

Earmarked Reserves	Balance at 1 April 2011 £000	2011/12 Movement		Balance at 31 March 2012 £000	Commentary
		Contributions from Reserve £000	Contributions to Reserve £000		
Other					
Foster Carer Loans	0		204	204	To meet Children's Act loans write off and interest costs in future years.
Academies Conversion Support	0		600	600	To manage the costs arising in legal services, human resources, property, finance and other areas as a consequence of school conversions to academies, and to provide the opportunity to investigate and implement alternate trust structures for groups of schools considering conversion to academies.
School amalgamations	0		140	140	To fund costs incurred by the local authority associated with school amalgamations. These potential amalgamations include the merger of attached nurseries into the associated primary school and the merger of separate infant and junior schools into an all-through primary.
Staff Training & Development	0		158	158	Balance of funding agreed by Council in February 2011 for training and staff development towards new ways of working following restructure within CEF. To be spent during 2012/13.
Grants and contributions					
Dedicated Schools Grant	0	-65	4,782	4,717	To be spent within the schools budget.
National Citizen Service	0		21	21	Grant funding.
Therapeutic Service	0		85	85	Funding from PCT.
Young Carers	0		80	80	Funding from PCT.
Reducing youth homelessness	0		49	49	Funding from Cherwell DC/DCLG.
National Council for School Leadership	0		10	10	Grant funding.
British Council Grant	0		11	11	Funding for International Office.
CEF Directorate Total	22,183	-5,960	23,955	40,178	
Social & Community Services					
Cultural Services General	69	-15	79	133	Reserve includes: Village Hall Grants £69k, Libraries reserve £10k, Museums £23k and Cultural loans £33k.
ICT/Digitisation projects	851		132	983	To be used to update software & hardware to maintain an effective library management system.
Vehicle Renewals	107		72	179	Library vehicle renewal fund
Donations	25	-1	30	54	Donations from the public to Heritage & Arts for the Museums Service and Oxford Records Office.
Older People Pooled Budget and Learning Disabilities Pooled Budget Reserve	1,424	-1,424	6,238	6,238	To be used in future years as agreed by the Joint Management Group
OSJ Client Income Reserve	64			64	Reserve to provide for client income refunds
Personal Budgets	188	-222	34	0	Used to hold under-spends from Personal Budget Allocations no longer required.
S117 Reserve	23			23	Reserve set up in 2008/9 to cover any S117 re-assessments.
Fire & Rescue					
Securing Water Supplies	27		43	70	To be used for unbudgeted fire hydrant work
Protective Clothing	39		26	65	Replacement of personal protective clothing
Breathing Apparatus Equipment	217		13	230	Renewal of breathing apparatus equipment
Communications Fund	84		39	123	Renewal of communications equipment
Vehicles	457	0	133	590	Planned renewal of the the Fire & Rescue vehicles.
IT	160	-87		73	Renewal of IT equipment
Rescue Equipment	26			26	Renewal of Rescue equipment
Fire Control	377		708	1,085	Funding of the proposed joint Oxfordshire / Berkshire Fire Control Centre. Includes specific revenue grant for this programme.
Fire Link	139			139	Renewal of Rescue equipment
New Dimensions	25		25	50	For costs relating to the ownership of New Dimensions specialist vehicles

**REVENUE OUTTURN 2011/12
CABINET 19 June 2012
EARMARKED RESERVES**

Earmarked Reserves	2011/12			Balance at 31 March 2012 £000	Commentary
	Balance at 1 April 2011 £000	Movement			
		Contributions from Reserve £000	Contributions to Reserve £000		
<u>Emergency Planning</u>					
Vehicle Renewals	42			42	Renewal of Emergency Planning vehicles
<u>Safer Communities</u>					
Grants & Contributions	0	0	26	26	Contributions from district councils and other partners for Domestic Homicide Review
<u>Trading Standards</u>					
Vehicles Replacement Reserve	7			7	Renewal of Trading Standards vehicles
General Reserve	0		15	15	To be used for costs of complex investigations (e.g. expert witnesses)
Trading Standards Reserve	12			12	To fund trainee costs
Gypsy & Traveller Services - Site Refurbishment	198	-70		128	To be used for works at the Redbridge site.
SCS Directorate Total	4,561	-1,819	7,613	10,355	
Environment & Economy					
Countryside Ascot Park	18		1	19	
Carbon Reduction	60			60	
SALIX Repayments	129	-113		16	
Highways Winter Maintenance	18			18	
Dix Pit WRC Development	13			13	
Oxfordshire Waste Partnership Joint Reserve	121	-19		102	This reserve holds the revenue proportion of the unutilised element of the performance reward grant secured by the Oxfordshire Waste Partnership (OWP)
Transport	250			250	
Tourism Signs	102	-13	13	102	
On Street Car Parking	1,093	-1,000	1,897	1,990	This surplus has arisen under the operation of the Road Traffic Regulation Act 1984 (section 55). The purposes for which these monies can be used are defined by statute.
Dix Pit Engineering Works	866	-467	168	567	To fund engineering work at Dix Pit waste management site
Waste Management	1,913	-2,070	2,164	2,007	To fund future initiatives to minimise the potential impact of Landfill Allowance Trading Scheme fines (including the bid & planning costs of the Waste Treatment Project)
Landfill Allowance Trading Scheme	327	-327		0	This reserve represents the value of unused Landfill Allowances under the Landfill Allowance Trading Scheme. LATS finish in 2012/13
Vehicle Renewals	61		4	65	To fund future replacement of vehicles
Capital Salaries transfer	53			53	
Property Disposal Costs	115		44	159	To meet disposal costs in excess of the 4% eligible to be charge against capital receipts
Developer Funding (Revenue)	191	-227	273	237	To meet the costs of monitoring Section 106 agreements
West End Partnership	218	-81		137	This reserve is to ring-fence funding relating to the West End Project
Food with Thought / QCS Cleaning	1,409	-27	89	1,471	To be used to invest in the business plus a contingency for unforeseen costs
Area Stewardship	0		413	413	To manage the funding available for the Area Stewardship scheme
Cotswold & Malvern TP Reserve	0		15	15	

**REVENUE OUTTURN 2011/12
CABINET 19 June 2012
EARMARKED RESERVES**

Earmarked Reserves	2011/12			Balance at 31 March 2012 £000	Commentary
	Balance at 1 April 2011 £000	Movement			
		Contributions from Reserve £000	Contributions to Reserve £000		
Oxfordshire Customer Services					
Development Reserve	472	-141	738	1,069	Used to fund projects which will contribute to the business strategy
Money Management Reserve	40		30	70	Contingency in case of an overspend if income received is less than budget
Oxfordshire - Buckinghamshire partnership	332	-129	3	206	This reserve is to ring-fence funding for the Oxfordshire & Buckinghamshire Partnership graduate teacher training programme
Customer Service Centre Reserve	1,883		9	1,892	Project funding
Schools ICT	10			10	Funding for the further development of a Learning Platform for Schools
ICT projects			1,166	1,166	Used to fund the costs of major ICT projects
Grants and Contributions	0		780	780	£523k Community Transport, £193k Countryside Services Grants, £64k CSC
EE Directorate Total	9,694	-4,614	7,807	12,887	
Chief Executive's Office					
Change Fund	869	-328	230	771	For projects that meet criteria set by the Chief Executive for modernisation and change management agendas.
CIPFA Trainees	36		22	58	This provides cover for any unbudgeted CIPFA trainee costs - pay costs fluctuate according to the qualification level that the current trainees have reached.
Council Elections	207		126	333	This will be used for the 2013 election. In years where no County Elections take place any underspend on the Council Elections budget will be transferred to this reserve.
FMSIS Audit	27	-27		0	To be used for school audits
Registration Service	180		373	553	To be used for refurbishing the Registration buildings and facilities in 2012/13
Big Society Fund			163	163	Balance of the 2011/12 Big Society Fund to be used in 2012/13
Change Management & New Ways of Working			160	160	To support the project as it continues in 2012/13
Coroner's Service			133	133	To support various projects that will be completed in 2012/13
CEO Directorate Total	1,319	-355	1,207	2,171	
Corporate					
Grants and Contributions			624	624	
Insurance Reserve	6,249	-2,790		3,459	
Carry Forward Reserve	9,891	-9,891	8,410	8,410	
Capital Reserve	16,579		363	16,942	
Rolling Fund Reserve			578	578	
Other Reserves	-1			-1	
LABGI Reserve	496	-61		435	
Budget Reserve - Agreed 2009	6,107	-6,107	4,361	4,361	
Efficiency Reserve	3,776	-1,660	8,713	10,829	
Prudential Borrowing Reserve	3,885	-102	1,250	5,033	
Corporate Total	46,982	-20,611	24,299	50,670	
Total	84,739	-33,359	64,881	116,261	

REVENUE OUTTURN 2011/12
CABINET 19 June 2012
SCHOOL BALANCES

1. Number of Schools with Deficit/Surplus Budgets

	Number of Schools 31 March 2011		Number of Schools 31 March 2012	
	Deficit Balance	Surplus Balance	Deficit Balance	Surplus Balance
Primary	23	221	14	228
Secondary	1	30	2	24
Special	3	10	0	13
Total	27	261	16	265

2. Balances as at 31 March 2011 and 31 March 2012

	Balances at 31 March 2011			Balances at 31 March 2012		
	Deficit Balance £m	Surplus Balance £m	Total Balance £m	Deficit Balance £m	Surplus Balance £m	Total Balance £m
Primary	0.368	-12.630	-12.262	0.160	-14.362	-14.202
Secondary	0.234	-7.470	-7.236	0.307	-7.242	-6.935
Special	0.021	-1.225	-1.204	0.000	-1.517	-1.517
Total	0.623	-21.325	-20.702	0.467	-23.121	-22.654
Schools Contingency, Closed Schools and Other Balances Schools Balance as shown in Annex 4a			-0.867			-6.645
			-21.569			-29.299

	Balances 31 March 2012	
	Largest Individual Surplus £m	Largest Individual Deficit £m
Primary	-0.308	0.046
Secondary	-0.689	0.275
Special	-0.201	0.000

REVENUE OUTTURN 2011/12
CABINET - 19 June 2012
Year End Revenue Balances

Date	Forecast 2011/12 £m	£m	Budget 2011/12 £m
Outturn 2010/11	14.059		13.056
Local Area Agreement (LAA) Performance Reward Grant	0.678		
County Fund Balance	14.737		13.056
Planned Contribution to Balances	1.619		1.619
Original forecast outturn position 2011/12	16.356		14.675
Additions			
Dec-11 Asylum fortuitous 2010/11 grant income returned to balances	0.068		
Apr-12 Repayment of Adult Learning Supplementary Estimate	0.181		
Calls on balances deducted	0.249		0.000
Jul-11 Foster Care Loan	-0.012		
Aug-11 Skills LAA Reward Grant	-0.339		
Aug-11 PRG for Broadband project	-0.116		
Aug-11 PRG for OCVA (Oxfordshire Community Voluntary Association) &	-0.107		
Aug-11 PRG for District Council Partnerships	-0.116		
Apr-12 Physical Disabilities Pooled Budget	-1.850		
Total calls on balances	-2.540		-2.000
Automatic calls on/returns to balances			
Flood Levy	0.007		
Retained fire-fighters pay	0.170		
Fire-fighters Pension Scheme - ill health retirements	-0.036		
External Audit Fee	0.012		
Physical Disabilities unused Supplementary Estimate	0.107		
	0.260		0.260
Additional Strategic Measures	0.621		0.621
Other items			
Misc Employee Expenses	0.385		
Rates Rebates	-0.005		
Professional Fees	-0.011		
Subscriptions	-0.005		
Recharges	0.048		
Decrease in provision for doubtful debts (impairment allowance)	0.048		
Fees & Charges Income	0.016		
	0.428		0.428
Net Balances	15.374		12.675
Total budget requirement	408.616		408.616
Balances as a % of budget requirement	3.76%		3.10%
Net Balances	15.374		
Calls on balances agreed but not actioned			
	0.000		
Calls on balances requested in this report			
	0.000		
Revised Outturn position	15.374		

REVENUE OUTTURN 2011/12
 CABINET 19 June 2012
 ON/OFF-STREET CAR PARKING 2011/12 - ACTUAL INCOME / EXPENDITURE AND IMPACT ON PARKING RESERVE

	ON - STREET PARKING							OFF - STREET PARKING					
	OXFORD CITY Pay & Display	OXFORD CITY Parking Contraventions	OXFORD CITY Designated Parking Places	ABINGDON	HENLEY	WALLINGFORD	SUBTOTAL a	CAMERA ENFORCEMENT b	TOTAL ON - STREET PARKING	WATER EATON PARK AND RIDE c	THORNHILL PARK AND RIDE d	REDBRIDGE SEACOURT AND PEARTREE PARK & RIDES (* e	TOTAL OFF-STREET PARKING
	£	£	£	£	£	£	£	£	£	£	£	£	£
EXPENDITURE													
PURCHASE EQUIPMENT	126,141	193,756	126,141				446,038		446,038				0
MANAGEMENT CONTRACT	493,055	507,837	297,389	43,978	85,021		1,427,280	232,664	1,659,944	150,960	174,804		325,765
STAFF COSTS	18,493	57,719	47,072				123,284	140,096	263,380	8,406	8,406		16,812
PARKING SHOP	6,887	13,773	110,186				130,846	6,887	137,733				0
OTHER	39,769	64,701	29,613	1,763	2,408	209	138,464	26,828	165,292	73,074	90,402	504,021	667,497
TOTAL EXPENDITURE	684,344	837,788	610,402	45,741	87,429	209	2,265,912	406,475	2,672,387	232,439	273,613	504,021	1,010,073
INCOME													
PAY & DISPLAY	-1,856,280			-25,129	-4,703	-1,165	-1,887,277		-1,887,277				0
ENFORCEMENT	-275,475	-571,416	-335,316	-6,164	-12,615		-1,200,987	-858,949	-2,059,936	-240	0		-240
RESIDENTS PERMITS			-428,614	-10,112	-22,617		-461,342		-461,342				0
OTHER									0		-2,000	-6,900	-8,900
TOTAL INCOME	-2,131,756	-571,416	-763,930	-41,405	-39,935	-1,165	-3,549,607	-858,949	-4,408,556	-240	-2,000	-6,900	-9,140
NET SURPLUS (-) or DEFICIT (+)	-1,447,412	266,372	-153,528	4,336	47,494	-956	-1,283,695	-452,474	-1,736,169	232,199	271,613	497,121	1,000,933

112,843

Balance on Parking Reserve as at 1 April 2011 **1,093,042**

On Street Parking -1,283,695 (a)
 Surplus from Camera Enforcement -452,474 (b)
 Budgeted Contribution from 2011/12 revenue budget -161,503 not included in the table above

TOTAL CONTRIBUTION TO PARKING RESERVE -1,897,672

Cost of Water Eaton & Thornhill 503,812 (c) and (d)
 Redbridge, Seacourt and Peartree Park & Rides 497,121 (e)

TOTAL CONTRIBUTION FROM PARKING RESERVE 1,000,933

Balance on Parking Reserve as at 31 March 2012 **1,989,780**

(*) Transferred to Oxford City Council from 1 October 2011.

Designated parking places refer to any bay designated to a class of vehicle or specific purpose and include pay & display bays (enforcement of rather than income from parking charges), resident's bays, business bays, disabled bays, loading bays, doctors bays, ambulance bays, etc whether they are inside of outside of a controlled parking zone.

Parking contraventions are any other contraventions whether they be

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Capital Programme Outturn 2011/12

Summary outturn position compared to the original capital programme, latest updated capital programme and latest forecast

Capital Expenditure	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to Original Capital Programme		Variation to Latest Capital Programme		Variation to Latest Forecast Position	
					£000	%	£000	%	£000	%
Directorate Programmes										
Children, Young People & Families	34,643	30,948	30,822	31,763	-2,880	-8%	815	3%	941	3%
Social & Community Services	10,521	4,138	3,809	3,430	-7,091	-67%	-708	-17%	-379	-10%
Environment & Economy - Transport	19,261	25,557	24,859	24,489	5,228	27%	-1,068	-4%	-370	-1%
Environment & Economy - Other	6,522	3,201	3,540	3,202	-3,320	-51%	1	0%	-338	-10%
Chief Executive's Office	90	195	195	373	283	314%	178	91%	178	91%
Total Directorate Programmes Expenditure	71,037	64,039	63,225	63,257	-7,780	-11%	-782	-1%	32	0%
Schools Capital	6,930	8,087	8,087	6,588	-342	-5%	-1,499	-19%	-1,499	-19%
Earmarked Reserves	63	0	0	0	-63	-100%	0	0%	0	0%
Total Capital Programme Expenditure	78,030	72,126	71,312	69,845	-8,185	-10%	-2,281	-3%	-1,467	-2%
Technical Accounting Adjustments										
Capitalisation of Revenue Expenditure										
Highways Maintenance				3,639						
Repairs & Maintenance				1,036						
Vehicles				1,046						
ICT Hardware & Software				1,671						
Sub-total				7,392						
Other Technical Adjustments				165						
Abortive Costs				83						
BOP				120						
Capital Revenue Switches				-969						
Total Capital Expenditure				76,636						

Use of Resources Performance

Directorate	Original Capital Programme (Council Feb 2011) £'000s	Actual Expenditure 2011/12 £'000s	Variance to original programme £'000s	Use of Resources %	Grant Reductions / Project removals £'000s	Additional Resources £'000s	Other VFM or technical changes* £'000s	Cost savings/ contingencies returned** £'000s	Adjusted Variation £'000s	Adjusted Use of Resources %
Children, Young People & Families	34,643	31,763	-2,880	-8%	-200	92	0	-200	-2,572	-7%
Social & Community Services	10,521	3,430	-7,091	-67%	0	0	-4,659	-500	-1,932	-18%
Environment & Economy - Transport	19,261	24,489	5,228	27%	0	3,524	0	0	1,704	9%
Environment & Economy - Other	6,522	3,202	-3,320	-51%	0	0	-1,167	0	-2,153	-33%
Chief Executive's Office	90	373	283	314%			88		195	217%
Total Directorate Programmes	71,037	63,257	-7,780	-11%	-200	3,616	-5,738	-700	-4,758	-7%
Schools Capital	6,930	6,588	-342	-5%					-342	-5%
Earmarked Reserves	63	0	-63	-100%					-63	-100%
Total Capital Programme	78,030	69,845	-8,185	-10%	-200	3,616	-5,738	-700	-5,163	-7%

Capital Programme Outturn 2011/12**Summary Capital Financing Position**

Capital Financing	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Actual Financing 2011/12 £000	Variation to Original Capital Programme £000	Variation to Latest Capital Programme £000
SCE(R) Formulaic Capital Allocations - Credit Approval	0	0	0	0	0
SCE(R) Formulaic Capital Allocations - Grant	46,469	43,572	39,384	-7,085	-4,188
Devolved Formula Capital - Grant	5,410	6,700	5,856	446	-844
Other Grants	8,728	10,423	12,404	3,676	1,981
Developer Contributions	2,988	3,999	5,326	2,338	1,327
Other External Contributions	975	495	155	-820	-340
Schools Contributions	580	397	458	-122	61
Revenue Funding	354	4,427	4,914	4,560	487
Prudential Borrowing	9,789	2,113	1,348	-8,441	-765
Capital Receipts/Reserves	2,737	0	0	-2,737	0
Total Capital Programme Financing	78,030	72,126	69,845	-8,185	-2,281
Revenue funding of capitalised revenue expenditure			6,791		
Total Capital Financing			76,636		

Capital Programme Outturn 2011/12**Summary Capital Financing Position**

Capital Balances	Balance brought forward at 1 April 2011 £000	Original planned balance carried forward £000	Latest planned balance carried forward £000	Actual balance carried forward at 31 Mar 2012 £000	Variation to Original Capital Programme £000	Variation to Latest Capital Programme £000
Capital Reserve	16,579	16,159	16,942	16,942	783	0
Capital Receipts Unapplied	7,666	6,363	9,475	9,420	3,057	-55
Total	24,245	22,522	26,417	26,362	3,840	-55

Capital Grants (excluding school local balances)	Balance brought forward at 1 April 2011 £000	Balance carried forward at 31 Mar 2012 £000
Reserves (unringfenced)	5,959	12,024
Receipts in Advance (ringfenced/eligible spend not yet incurred)*	11,395	10,797
Total	17,354	22,821

* includes £8.370m Growing Places Fund held for the Local Enterprise Partnership (LEP)

Children, Education & Families Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
	Primary Capital Programme								
1)	Launton - Hall, classrooms and Pre-School Accommodation (ED695)	160	186	226	234	74	48	8	Complete Sept 2010. Pre-school works complete June 2011. Cost pressure of £47k included for hard play area.
2)	Tackley - 2 classroom ext & Pre-School Accommodation (ED734)	40	242	242	240	200	-2	-2	Complete July 2011.
3)	Oxford, Wood Farm - replacement of existing buildings (ED749)	4,000	1,500	1,500	2,264	-1,736	764	764	Phase 1 Complete June 2011. Phase 2 on-site.
4)	Banbury, The Grange - 6 classroom block to replace temporary classrooms (ED739/1)	800	1,000	1,000	1,062	262	62	62	On-Site. Forecast completion June 2012.
	Secondary Capital Programme								
5)	Chipping Norton - New Science block (ED708)	850	800	800	768	-82	-32	-32	Science Block complete April 2011, other areas complete July 2011.
6)	Burford Community College - 8 Classroom block and drama studio to replace temporary classrooms (ED714)	517	372	372	380	-137	8	8	Complete July 2011.
7)	Wantage, Fitzwaryn - Phase 2 (Modernisation & new Post 16 accommodation) (ED715)	1,500	1,650	1,650	1,601	101	-49	-49	Modernisation phase complete. Post 16 on-site. Forecast completion Aug 2012.
8)	Faringdon Community College - Phase 3; Basic Need provision and replacement of temporary classrooms (conditional approval)	200	0	0	0	-200	0	0	Scheme removed - CIB 19 July 2011.
9)	Oxford, Northern House - 6 classroom Block to replace Horsa & temporary classrooms and provide food technology facility (ED746)	1,160	1,200	1,220	1,118	-42	-82	-102	Complete March 2012.
10)	Abingdon, Kingfisher - Internal alterations for basic need provision for nursery accommodation (ED779)	164	219	219	252	88	33	33	Complete Sept 2011, externals Oct 2011.
11)	Oxford, Iffley Mead - Basic Need (temporary classroom)	149	0	0	0	-149	0	0	Budget transferred to Basic Need Programme for SEN Basic Need review.
	Academy Programme								
12)	Oxford Academy (ED678)	1,867	2,339	2,219	2,140	273	-199	-79	Main works completed Feb 2011, external works complete Sept 2011.
13)	Oxford Spires Academy	250	50	50	53	-197	3	3	Initial project development fee incurred.

Children, Education & Families Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
	<u>Provision of School Places (Basic Need)</u>								
14)	Oxford, New Marston - Phase 1; (Foundation Stage & KS1) (ED753)	101	239	239	242	141	3	3	Complete April 2011.
15)	Bicester, Cooper - New 6th Form Centre (ED747)	1,450	1,341	1,341	1,329	-121	-12	-12	Complete July 2011.
16)	Bloxham - additional classroom & ancillary facilities for 2FE (ED762)	360	375	375	421	61	46	46	Complete Sept 2011, except hard play area by end of Oct 2011. Cost pressure approved.
17)	Witney, Madley Brook - Phase 2 (3 Classroom extension) (ED743)	775	1,024	1,024	1,043	268	19	19	Complete March 2012. Cost pressure approved.
18)	Bayards (New Scheme) - replacement of existing buildings and additional space to meet basic need	150	50	100	80	-70	30	-20	
19)	Existing Demographic Pupil Provision (Basic Needs Programme)	3,200	270	150	387	-2,813	117	237	Provision transferred to schemes below. Project development fee for Sept 12 & Sept 13 schemes.
20)	Oxford, Wolvercote - Modular Building (ED776)	0	54	54	53	53	-1	-1	Complete Aug 2011.
21)	Wallingford, St Nicholas Infants - Temporary Classroom (ED773)	0	105	105	115	115	10	10	Complete Aug 2011.
22)	Faringdon Infants - 2 Classrooms Modular Building (ED772)	0	170	170	172	172	2	2	Complete Sept 2011.
23)	Oxford, Windmill - Conversion of existing D&T & ICT into FS & KS1 classrooms (ED770/1)	0	210	210	196	196	-14	-14	Complete Aug 2011, except ICT works in 12/13.
24)	Oxford, Sandhills - Conversion of ICT & Music into KS1/2 classroom (ED771)	0	120	120	104	104	-16	-16	Complete Aug 2011.
25)	Abingdon, Dunmore - Internal Alterations for FS classroom (ED774)	0	70	70	72	72	2	2	School managed project. Complete Aug 2011.
26)	Oxford, New Marston - (Phase 2a) Internal conversion to create additional Classroom (ED777)	0	130	130	133	133	3	3	Complete Sept 2011.
27)	Oxford, Cutteslowe - (Phase 1) Internal conversion to create additional Classroom (ED781)	0	25	25	23	23	-2	-2	Complete Aug 2011.
28)	Woodstock, - Internal alterations to create additional Classroom (ED780)	0	45	49	49	49	4	0	Complete Sept 2011.
29)	Oxford, Windale - Phase 1 Internal Alterations (ED784)	0	13	13	12	12	-1	-1	Complete May 2011.
30)	Wantage, Charlton - Phase 1 Extension & Internal Alterations (ED775)	0	405	405	449	449	44	44	Complete Jan 2012.

Children, Education & Families Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
31)	Yarnton, William Fletcher - Phase 1 Additional Classroom and Internal Alterations (ED782)	0	483	483	480	480	-3	-3	Complete Feb 2012.
32)	Reducing Out of County Provision for SEN Pupils	250	50	50	38	-212	-12	-12	
33)	Wantage, Charlton - Phase 2 Foundation & Studio (ED787)	0	300	300	289	289	-11	-11	On-site.
34)	Oxford, Windale - Phase 2 (ED792)	0	200	200	189	189	-11	-11	On-site.
35)	Oxford, St Nicholas - Phase 2 (ED788)	0	0	80	78	78	78	-2	On-site.
36)	Woodeaton - Modular Classroom (ED791)	0	0	10	15	15	15	5	Stage 2 Approval, forecast start July 2012 (pending consultation).
37)	West Oxford - Modular & Internals (ED790)	0	0	90	119	119	119	29	On-site.
38)	Yarnton, William Fletcher - Phase 2 (ED799)	0	0	15	19	19	19	4	On-site.
	<u>Growth Portfolio - New Schools</u>								
39)	Didcot, Great Western Park - Primary 1 (14 classroom)	590	5	5	0	-590	-5	-5	Dependent on developer development timetable & negotiations.
40)	Didcot, Great Western Park - Secondary (Phase 1)	0	0	0	0	0	0	0	
41)	Bodicote, Bankside - 10 classroom	50	5	5	0	-50	-5	-5	
42)	Bicester, Gavray Drive - 7 classroom	25	5	5	24	-1	19	19	
43)	Bicester - Secondary P1 (incl existing schools)	0	0	0	0	0	0	0	
44)	Bicester, South West - 14 classroom	60	40	40	11	-49	-29	-29	
45)	Upper Heyford - New Primary School	50	5	5	0	-50	-5	-5	
	<u>Improvements to Young People's Centres</u>								
46)	Abingdon Young People's Centre (ED754)	145	150	150	143	-2	-7	-7	Complete May 2011.
47)	Didcot Young People's Centre (ED748)	251	328	328	348	97	20	20	Complete July 2011.
48)	Banbury New Futures Centre (ED735)	1,070	1,700	1,700	1,675	605	-25	-25	Complete Aug 2011. Slippage from 10/11.
49)	Chipping Norton; New Young People's & Adult Learning Centre (ED736)	452	647	647	656	204	9	9	Complete Oct 2011. Slippage from 10/11.
50)	Witney Young People's Centre (Phase 2) (ED709)	800	750	810	845	45	95	35	Complete Feb 2012.

Children, Education & Families Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
Annual Programmes									
51)	Schools Access Initiative	1,142	966	966	861	-281	-105	-105	
52)	Cumnor, Matthew Arnold - Accessibility Improvements (ED752)	199	248	248	252	53	4	4	Complete March 2012.
53)	Health & Safety - CE&F	250	250	50	30	-220	-220	-20	£200k returned.
54)	Health & Safety - Schools	400	400	400	304	-96	-96	-96	
55)	Temporary Classrooms - Replacement & Removal	360	200	200	263	-97	63	63	
56)	Schools Accommodation Intervention & Support Programme	150	100	60	59	-91	-41	-1	
57)	School Structural Maintenance (inc Health & Safety)	7,654	7,550	7,550	7,642	-12	92	92	Maintenance £7.457m Biomass £0.185m.
58)	Schools Energy Reduction Programme	0	0	0	0	0	0	0	
Other Schemes & Programmes									
59)	Thornbury House Children's Home - Repl of Building (ED702)	250	330	330	330	80	0	0	Office move completed June 10. Children's Home complete June 2011.
60)	14-19 Rural Areas - Thame Skills Centre (ED758)	550	606	606	583	33	-23	-23	Complete Dec 2011.
61)	Loans to Foster/Adoptive Parents (Prudentially Funded)	90	90	60	50	-40	-40	-10	
62)	Short Breaks (Aiming High)	0	92	107	95	95	3	-12	
63)	Great Tew (Contribution) Conditional Approval	0	0	0	0	0	0	0	
64)	Small Projects	0	35	35	85	85	50	50	
Retentions & Oxford City Schools Reorganisation									
65)	Retentions	2,162	1,209	1,209	1,288	-874	79	79	Cost pressure approved on Didcot, St Birinus. Children Centre's projects at Witney & Southmoor completed in 11/12.
Sub-Total CYP&F		34,643	30,948	30,822	31,763	-2,880	815	941	
						-8%	3%	3%	

Children, Education & Families Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
	School Capital								
66)	Devolved Formula	5,410	6,700	6,700	5,218	-192	-1,482	-1,482	} School local spend.
67)	Harnessing Technology Grant	1,234	761	761	751	-483	-10	-10	
68)	Specialist College	0	201	201	201	201	0	0	
69)	Kitchen & Dinning improvements	128	58	58	58	-70	0	0	
70)	14-19 Diploma	158	367	367	360	202	-7	-7	
71)	14-19 Rural	0	0	0	0	0	0	0	
	Sub-Total Schools	6,930	8,087	8,087	6,588	-342	-1,499	-1,499	
	CYP&F Capital Programme Total	41,573	39,035	38,909	38,351	-3,222	-684	-558	
						-8%	-2%	-1%	

Social & Community Services Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
	<u>Community Services Programme</u>								
	Libraries								
1)	Introduction of RFID (Radio frequency identification) self service in Libraries (CS9)	395	395	395	354	-41	-41	-41	11 out of 12 sites complete, payment facilities still to be installed.
	County Heritage & Arts								
2)	Abingdon Town Council (CS10)	100	100	100	0	-100	-100	-100	2nd payment determined on completion as per funding agreement, achieved in April 2012.
3)	Oxfordshire Records Office (CS8)	16	217	217	202	186	-15	-15	Complete May 2011.
	Community Services Programme Total	511	712	712	556	45	-156	-156	
	<u>Community Safety Programme</u>								
	Fire & Rescue Service								
4)	Bicester Fire Station Upgrade	295	240	240	248	-47	8	8	On site with forecast completion June 2012.
5)	Fire Equipment	1,000	0	0	0	-1,000	0	0	£500k allocated towards purchase of equipment between 2012/13-2014/15 with £600k in total returned.
	Gypsy & Travellers Sites								
6)	Redbridge Hollow Phase 2 (combined scheme)	1,000	1,240	1,040	938	-62	-302	-102	On-site. Forecast completion June 2012. Forecasted with a 6 to 8 week delay.
	Community Safety Programme Total	2,295	1,480	1,280	1,186	-1,109	-294	-94	
	<u>Social Care for Adults Programme</u>								
	Mental Health								
7)	Mental Health Projects	177	100	100	100	-77	0	0	Grant released to external provider, further scheme being developed.
	Residential								
8)	HOP's Bicester (Forward Funding) SS88	90	16	76	58	-32	42	-18	Total budget increased to cover cost pressure.
9)	HOPs Phase 1- New Builds	4,659	0	0	0	-4,659	0	0	Project Approval granted subject to OCP agreement and final financial analysis.
	ECH - New Schemes & Adaptations to Existing Properties								
10)	ECH - Programme	800	100	50	31	-769	-69	-19	Transferred to schemes below.
11)	ECH - Greater Leys (SS105)	0	409	400	400	400	-9	0	On-site. Forecast completion July 2012.
12)	ECH - Shotover (SS104)	0	600	600	600	600	0	0	On-site. Forecast Completion Dec 2012.

Social & Community Services Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
13)	Day Centres Banbury Day Centre (SS97)	550	25	25	4	-546	-21	-21	Externally provided. On-site. Forecast completion May 2012.
14)	Deferred Interest Loans (CSDP)	450	150	100	81	-369	-69	-19	
Social Care for Adults Programme Total		6,726	1,400	1,351	1,274	-5,452	-126	-77	
Strategy & Transformation Programme ICT									Sept 11 to Sept 12 Implementation programme.
15)	New Adult Services System (SC107)	500	300	300	297	-203	-3	-3	
16)	Mobile Working Project	47	50	0	0	-47	-50	0	
17)	Transforming Adult Social Care (ICT)	0	66	36	36	36	-30	0	
Strategy & Transformation Programme Total		547	416	336	333	-214	-83	-3	
18)	Retentions & Minor Works Retentions & Minor Works	442	130	130	81	-361	-49	-49	
S&CS Capital Programme Total		10,521	4,138	3,809	3,430	-7,091	-708	-379	
						-67%	-17%	-10%	

Transport Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
<u>NETWORK DEVELOPMENT PROGRAMME</u>									
1)	Thornhill Park & Ride Extensions	85	190	169	147	62	-43	-22	Works initially brought forward for design work, however a holdup in leasehold agreement caused delays later on Delay in design work from Atkins (Chelmsford) Increase in cost from Sainsburys Funding brought forward coincide works with Kennington to make use of efficiencies
2)	London Road Bus Lane	0	0	0	0	0	0	0	
3)	Kennington Roundabout	250	50	50	10	-240	-40	-40	
4)	Heyford Hill Roundabout	25	30	30	30	5	0	0	
5)	Hinksey Hill Interchange	10	96	96	89	79	-7	-7	
6)	Other Small & Completed Network Development Schemes	0	0	0	0	0	0	0	
7)	Wallingford AQMA		0	0	0	0	0	0	
NETWORK DEVELOPMENT PROGRAMME TOTAL		370	366	345	276	-94	-90	-69	
<u>ROAD SAFETY PROGRAMME</u>									
8)	Speed Limit Review	138	60	60	9	-129	-51	-51	Over accrued last year. Likely to underspend on scheme by £90k
9)	Other Small & Completed Road Safety Schemes	12	29	34	25	13	-4	-9	
ROAD SAFETY PROGRAMME TOTAL		150	89	94	34	-116	-55	-60	
<u>OXFORD TRANSPORT STRATEGY PROGRAMME</u>									
10)	Fairfax Rd/Purcell Rd Cycle Link	162	15	15	1	-161	-14	-14	Legal issues regarding land adoption has held up the scheme Scheme rescoped when two previous schemes amalgamated. Delays related to road marking and traffic management
11)	New Headington Transport Improvements	336	470	423	398	62	-72	-25	
12)	Oxford City Fiddlers Island Bridge & Cycle Measure	0	0	0	345	345	345	345	
OXFORD TRANSPORT STRATEGY PROGRAMME TOTAL		498	485	438	744	246	259	306	

Transport Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
<u>TRANSFORM OXFORD PROGRAMME</u>									
13)	Frideswide Square	281	300	300	154	-127	-146	-146	Delays due to option approval £150k extra claim for previous year's work
14)	Other Small & Completed OTS schemes	0	98	43	161	161	63	118	
TRANSFORM OXFORD PROGRAMME TOTAL		281	398	343	315	34	-83	-28	
<u>TOWNS PROGRAMME</u>									
<u>ABINGDON</u>									
15)	Other Small & Completed Abingdon Schemes	0	0	0	1	1	1	1	
<u>BANBURY</u>									
16)	Hanwell Fields Mineral Railway	137	95	84	85	-52	-10	1	Underspend on scheme
17)	Banbury: Higham Way Access Road	118	24	15	20	-98	-4	5	Delays due to adoption of land
18)	Banbury North South Routes Improvements	0	0	0	5	5	5	5	
19)	Other Small & Completed Banbury Schemes	0	5	5	7	7	2	2	
<u>BICESTER</u>									
20)	Bicester Roman Road	0	86	86	57	57	-29	-29	Underspend on scheme
21)	Other Small & Completed Bicester Schemes	0	14	14	46	46	32	32	
<u>WITNEY</u>									
22)	Cogges Link Road	1,393	1,798	1,798	1,750	357	-48	-48	
23)	Other Small & Completed Witney Schemes	50	68	68	2	-48	-66	-66	£50k of work to be carried out by 3rd party.
<u>SCIENCE VALE UK (SVUK)</u>									
24)	SVUK Highway Schemes (project development)	0	185	185	228	228	43	43	Brought forward £40k of spend from 2012/13
25)	Other Small & Completed SVUK Schemes	44	44	0	8	-36	-36	8	Delays due to hold ups caused by local council
TOWNS PROGRAMME TOTAL		1,742	2,319	2,255	2,209	467	-110	-46	

Transport Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
<u>SMALLER TOWNS</u>									
26)	Chipping Norton, Oxford Road Crossing Improvements	38	70	62	63	25	-7	1	Construction reprogrammed due to clash with structural maintenance scheme Inclusion of new scheme and increased cost caused original programme
27)	Showell Farm Junction Improvements	0	0	4	0	0	0	-4	
28)	A44 Crossing, Yarnton	0	32	32	6	6	-26	-26	
29)	Other Small & Completed Smaller Towns Schemes	63	174	143	167	104	-7	24	
SMALLER TOWNS PROGRAMME TOTAL		101	276	241	236	135	-40	-5	
<u>RURAL AREAS</u>									
30)	Other Small & Completed Rural Areas Schemes	118	112	123	53	-65	-59	-70	Design issues caused delay
TOWNS PROGRAMME TOTAL		118	112	123	53	-65	-59	-70	
<u>PUBLIC TRANSPORT PROGRAMME</u>									
31)	Didcot Station Forecourt	1,321	593	364	306	-1,015	-287	-58	Delays caused by design issues and Network rail response time. Demolition contractor also pulled out
32)	SVUK Premium Routes	0	55	55	55	55	0	0	
33)	Other Small & Completed Public Transport Schemes	30	61	61	51	21	-10	-10	
						0	0	0	
PUBLIC TRANSPORT PROGRAMME TOTAL		1,351	709	480	412	-939	-297	-68	

Transport Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments	
34)	Smarter Choices (BWTS)	0	44	44	16	16	-28	-28	Underspend. Scheme saving	
35)	LTP1 Schemes	0	0	0	0	0	0	0		
36)	Park & Ride Charging Strategy Implementation	0	0	0	0	0	0	0		
37)	Integrated Transport Future Programme-LTP3	964	157	69	0	-964	-157	-69		
OTHER INTEGRATED TRANSPORT TOTAL		964	201	113	16	-948	-185	-97		
INTEGRATED TRANSPORT STRATEGY TOTAL		5,575	4,955	4,432	4,295	-1,280	-660	-137		
						-23%	-13%	-3%		
<u>STRUCTURAL MAINTENANCE PROGRAMME</u>										
38)	Carriageway Schemes (non-principal roads)	3,439	8,464	8,464	7,982	4,543	-482	-482		Additional grant of £3.524m & b/fwd work of £1.501m. Plus large underspend identified too late to bring forward work.
39)	Footway Schemes	1,696	1,711	1,711	1,682	-14	-29	-29		
40)	Surface Treatments	3,800	4,910	4,910	5,087	1,287	177	177	B/Fwd work of 1.127m	
41)	Street Lighting Column Replacement	500	500	500	500	0	0	0		
42)	Drainage	1,200	1,200	1,200	1,286	86	86	86	Works brought forward from 2012/13	
43)	Bridges	1,105	1,105	1,105	915	-190	-190	-190	Large underspend on two schemes	
STRUCTURAL MAINTENANCE ANNUAL PROGRAMMES TOTAL		11,740	17,890	17,890	17,452	5,712	-438	-438		
<u>Bridges - Major Schemes</u>										
44)	Potash Bridge	0	10	10	53	53	43	43	Agreed works before costs came in.	
45)	Thames Towpath Emergency Repairs	0	120	120	184	184	64	64	Extra emergency repair works identified	
<u>Detrunked & Principal Roads - Major Schemes</u>										
46)	A422 Ruscote Avenue, Banbury	606	686	686	677	71	-9	-9		
47)	A4158 Oxford Iffley Road (Phase 1)	1,340	1,569	1,394	1,407	67	-162	13	Underspend transferred to Phase 2	
48)	A4158 Oxford Iffley Road (Phase 2)	0	200	200	378	378	178	178	Works brought forward from 2012/13	
49)	Thames Towpath Reconstruction (Sonning Eye, Goring, Farmoor)	0	65	65	58	58	-7	-7		
50)	A4130 Bix dual carriageway	0	0	0	0	0	0	0		
51)	A420 Shrivenham Bypass	0	0	0	0	0	0	0		

Transport Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
52)	A420/A34 Slip Road	0	0	0	0	0	0	0	
53)	A415 Clifton Hampden	0	0	0	0	0	0	0	
54)	Public Rights of Way Foot Bridges - Replacement & Repairs Programme	0	0	0	0	0	0	0	
55)	Completed Major Schemes	0	62	62	-15	-15	-77	-77	
	STRUCTURAL MAINTENANCE MAJOR SCHEMES TOTAL	1,946	2,712	2,537	2,742	796	30	205	
	STRUCTURAL MAINTENANCE PROGRAMME TOTAL	13,686	20,602	20,427	20,194	6,508	-408	-233	
						48%	-2%	-1%	
	HIGHWAYS & TRANSPORT CAPITAL PROGRAMME TOTAL	19,261	25,557	24,859	24,489	5,228	-1,068	-370	
						27%	-4%	-1%	

Environment & Economy (Other) Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
<u>CORPORATE PROPERTY & PARTNERSHIP PROGRAMMES</u>									
1)	Asset Strategy Implementation Programme	1,000	75	75	4	-996	-71	-71	Development work required to establish delivery programme.
2)	Cricket Road Centre Closure (including Unipart House works)	90	135	135	96	6	-39	-39	
3)	Bampton Community Facility	699	448	448	446	-253	-2	-2	
4)	Clarendon House and County Hall electricity generators	0	185	185	166	166	-19	-19	
5)	Disaster Recovery Kidlington HQ	0	161	161	143	143	-18	-18	
6)	Broadband (OxOnline) Project	0	0	0	0	0	0	0	
7)	Non-Schools Property Structural Maintenance Programme	0	0	0	0	0	0	0	
CORPORATE PROPERTY & PARTNERSHIP PROGRAMMES TOTAL		1,789	1,004	1,004	855	-934	-149	-149	
						-52%	-15%	-15%	
<u>ENERGY EFFICIENCY IMPROVEMENT PROGRAMME</u>									
8)	Energy Conservation (Prudentially funded)	20	60	366	415	395	355	49	Purchase of Solar PV panels of £246k at Matthew Arnold School.
9)	SALIX Energy Programme	206	235	268	269	63	34	1	
10)	Energy Tax Reduction Programme (Property - non-schools)	215	247	247	246	31	-1	-1	
11)	Energy Tax Reduction Programme (Street Lighting)	467	63	63	0	-467	-63	-63	Programme removed due to changes in revenue implications (overnight electricity prices).
12)	Installation of Solar Panels on Non-School Buildings	730	30	30	34	-696	4	4	Programme removed due to changes in revenue implications (reductions to Feed-In-Tariffs).
ENERGY EFFICIENCY IMPROVEMENT PROGRAMME		1,638	635	974	964	-674	329	-10	

Environment & Economy (Other) Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
	ANNUAL PROPERTY PROGRAMMES					-41%	52%	-1%	
13)	Minor Works Programme	300	300	300	271	-29	-29	-29	Capitalisation of works funded from revenue.
14)	Health & Safety (Non-Schools)	24	24	24	252	228	228	228	
	ANNUAL PROPERTY PROGRAMMES TOTAL	324	324	324	523	199	199	199	
	WASTE MANAGEMENT PROGRAMME					61%	61%	61%	
15)	Kidlington WRC	1,700	150	150	50	-1,650	-100	-100	The delay in the project has been caused by complex land issues which have slowed down the leasehold acquisition for the new site.
16)	Alkerton WRC	0	0	0	0	0	0	0	
17)	Oxford Waste Partnership PRG Allocation	185	157	157	0	-185	-157	-157	
	WASTE MANAGEMENT PROGRAMME TOTAL	1,885	307	307	50	-1,835	-257	-257	
						-97%	-84%	-84%	
18)	Capitalised ICT Hardware & Software	766	766	766	766	0	0	0	
19)	Retentions	120	165	165	44	-76	-121	-121	
	E&E (Other) Capital Programme Total	6,522	3,201	3,540	3,202	-3,320	1	-338	
						-51%	0%	-10%	

Chief Executive's Office Capital Programme Outturn 2011/12

Ref	Scheme	Original Capital Programme (Council Feb 2011) £000	Latest Capital Programme (Council Feb 2012) £000	Latest Forecast Position (as at end of Feb 2012) £000	Actual Expenditure 2011/12 £000	Variation to original Capital Programme £000	Variation to latest Capital Programme £000	Variation to latest Forecast Position £000	Comments
	Partnerships								
1)	Grants to Voluntary & Community Groups	90	105	105	84	-6	-21	-21	LAA Performance Reward Grant Allocation.
2)	PRG P3	0	0	0	50	50	50	50	
	Big Society								
3)	Big Society	0	90	90	151	151	61	61	Capitalisation of grants.
4)	Wheatley / Maple Tree	0	0	0	88	88	88	88	
	CEO Capital Programme Total	90	195	195	373	283	178	178	
						314%	91%	91%	

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CABINET – 19 JUNE 2012

2012/13 FINANCIAL MONITORING & BUSINESS STRATEGY DELIVERY REPORT

Report by the Assistant Chief Executive & Chief Finance Officer

Introduction

1. This is the first report for 2012/13 and covers the period to the end of April 2012 for both revenue and capital budgets. The report focuses on significant issues around the on-going delivery of the Directorate Business Strategies. These were approved by Council in February 2011 included savings of £119m from 2011/12 – 2014/15. Funding for demographic and other agreed pressures was also built in.
2. The savings and pressures planned for 2012/13 – 2014/15 were subsequently reviewed as part of the 2012/13 Service & Resource Planning process. Whilst there were inevitably some changes the strategies are in the main being delivered as planned with the majority of the original savings expected to be achieved. Where changes to the existing plans or new pressures were identified, new savings were identified. Annex 1 summarises how changes to budgets in the Business Strategies over the period 2011/12 – 2015/16 have been built up.
3. The following annexes are attached:

Annex 1 Summary of Business Strategy savings and pressures
Annex 2 Original (February 2012) and Latest Budgets for 2012/13
Annex 3 Changes to the 2012/13 budget (Virements)
Annex 4 Treasury Management Lending List as at 31 May 2012
4. The Directorate reports which set out the detail behind this report are available from the contact officers named at the end of this report.

Part 1 - Revenue Budget & Business Strategy Savings

5. Annex 2 summarises the budget for 2012/13 for each Directorate as agreed by Council on 10 February 2012. Any requests for carry forwards of under and overspends from 2011/12 to 2012/13 are included in the Outturn Report elsewhere on the agenda but since they are subject to Cabinet approval are not reflected in Annex 2.

Children, Education & Families (CE&F)

CEF1 Education & Early Intervention

6. As noted in in the Outturn Report for 2011/12 there was a-£1.115m variation for Home to School Transport in 2011/12. Budgeted savings of -£0.500m in 2012/13 and a further -£0.200m in 2013/14 are expected to be realisable.
7. The Early Intervention Service came into operation during 2011/12. The revised savings target of -£1.500m for 2012/13 is expected to be achievable.

8. The Directorate is intending to realise savings of -£0.800m in 2012/13 through the use of Dedicated Schools Grant (DSG). Following a review of services that can be funded by DSG this is achievable in 2012/13. The grant will be reduced as more schools become academies so there is a risk that it will not be possible to achieve the same level of savings in future years.
9. As part of the next steps on the schools national funding formula the Department for Education (DfE) is consulting on the grant arrangements. It is proposed that the DSG will be split into three grants for schools, high cost pupils and early years. The consultation does not contain finalised figures so the impact cannot be assessed.

CEF2 Children's Social Care

10. Despite the underspends in 2011/12 the Directorate's highest risk area remains placements and asylum.
11. The Social Care service has assessed existing external residential placements to estimate how many on-going support days will be required during 2012/13. In addition there is expected to be an increase in the number of support days required for young people needing to be placed during 2012/13. This reflects the trend in the last three years and known young people who are awaiting placements. There should be sufficient budget to meet the forecast increase but due to the volatility in this area, the service will monitor the position closely throughout the year. Any impact on future years will be reflected in the Service & Resource Planning process for 2013/14 – 2016/17.
12. The number of asylum clients has been reducing over the past three years and is forecast to continue to do so again in 2012/13. The Deputy Director for Children's Social Care has agreed to move a total of £0.387m from the asylum budget to meet pressures elsewhere within Children's Social Care. This is in addition to the -£0.300m of savings from asylum included in the Business Strategy. It is expected that the remaining budget should be sufficient to meet demand in 2012/13.
13. The restructure of the Youth Offending Service is still taking place but it is expected that savings of -£0.300m will be achieved if the new structure is implemented as planned.

Social & Community Services (S&CS)

SCS1 Adult Social Care

14. Adult Social Care is broadly on track to deliver the business strategy over the next three years.
15. The Oxford Care Partnership is being renegotiated to explore ways of meeting long term care needs in a way which reduces costs and leads to developments that achieve efficiencies. Savings of -£3.362m are planned by 2014/15. Contract negotiations are near completion with a new contract expected to start in October 2012. The exact timing of the premises developments are not known so there is a risk that the anticipated saving of -£0.741m for 2012/13

may not be delivered this year but delivered later. The budget is being kept under close review and if the saving is delayed, the resulting pressure will be managed from within the Older People's Pool.

16. Following consultation, care home providers are being paid a 3% increase in fees. This can be funded from the Older People's Pool this year but the continuing broader consultation on care home fees may place a pressure on the Pool budget in future years. This will be considered as part of the service and resource planning process.
17. Additional resources have been provided for Physical Disabilities to reduce the pressure on this service. Any remaining pressures, including the increase in care home fees, will be managed within the service.
18. The Community Transport saving has been re-phased and reduced by £0.700m by 2014/15. It is proposed that the saving will be delivered by increased charges for day services clients not eligible for free transport. As the new charges are subject to a period of consultation and require Cabinet approval, it is possible that the £0.200m target saving for 2012/13 will not be delivered in full.

SCS2 Community Safety

19. All savings are on track to be delivered this year. Partnership working for Trading Standards is unlikely to deliver planned savings of £0.200m by 2014/15. However, it is expected that this pressure can be managed within the service.

SCS3 Joint Commissioning

20. The restructure of commissioning services in S&CS and CE&F will deliver the savings in the Business Strategy but, as the new structure is not yet complete, there is a risk that savings may not be achieved in full in 2012/13.

SCS5 Fire & Rescue and Emergency Planning

21. All savings are on track to be delivered this year.
22. Both the Cabinet and the Royal Berkshire Fire Authority will be asked in July 2012 to approve a business case for a joint fire control centre. Each fire authority has received government grant funding of £1.8m (£1.3m capital and £0.5m revenue) for this programme.

Pooled Budgets

23. The table overleaf sets out the pooled budgets for 2012/13 and shows contributions agreed to be made by Oxfordshire County Council and the Primary Care Trust (PCT).

	Council Contribution £m	PCT Contribution £m	Total Pooled Budget £m
Older People	76.612	24.649	101.261
Physical Disabilities	8.780	6.231	15.011
Equipment	0.886	0.308	1.19
Total OP, PD and Equipment Pool	86.278	31.138	117.466
Learning Disabilities	66.830	12.346	79.176

24. The total budget for Older People and Physical Disabilities in 2012/13 is £117.466m. This is a decrease of £1.611m compared to the final approved budget for 2011/12. The PCT's contribution to the Older People's, Physical Disabilities and Equipment Pooled Budget is £31.138m. The Council's contribution to the Older People's budget includes additional funding of £5.665m provided via the NHS.
25. The Joint Management Group is reviewing whether the temporary increase of three additional care home placements per week should continue after the end of May 2012. The number of clients placed and the level of funding will be reviewed as part of the Service and Resource Planning process for 2013/14.
26. The additional funding received via the NHS will be used to pay for the on-going commitments of care home placements and packages which commenced in 2010/11 and to provide additional funding for the community equipment budget, alert service and crisis response service.

Environment & Economy

27. As part of its Business Strategy the Directorate is currently consulting on a new organisational design to provide a more integrated approach to service delivery. The new structure will be implemented from July 2012 and follows the implementation of the new model for Highways and Transport and the completion and implementation of the residual waste management contract. The new Property and Facilities Management contract also begins on 1 July 2012 and will introduce a new model of corporate landlord with all the Council's property management being provided through the contract. The focus required to deliver successfully the contracts means that there is a risk that not all operational savings will be realised.

Virements and Supplementary Estimates

28. The 2012/13 virement rules were agreed by Council in February 2012. Cabinet are required to approve permanent virements larger than £0.250m which move budget between the service areas agreed by Council in February 2012.
29. Annex 3a includes a request to move net budgets totalling £8.967m between the social care and corporate parenting budget book lines within CE&F. The restructuring of budgets within Children's Social Care was not completed in time to be included in the budget book agreed by Council in February 2012.

The service provided is unchanged so this does not constitute a change in policy which would need Council approval. Annex 3a also includes the proposed movement of £0.337m budget for Supporting People out of the Learning Disabilities Pooled Budget to Joint Commissioning and the proposed transfer of Integrated Transport Unit staff to Oxfordshire Customer Services.

30. Annex 3b includes virements requested in the 17 April 2012 Cabinet Report, including the movement of Cultural Services from Social & Community Services to the Chief Executive's Office, and 3c virements to be noted.

Reserves

31. In February 2012 Council agreed to allocate £0.800m to the Thriving Families programme. This is a central government initiative that will be partly funded by two un-ringfenced grants plus a contribution from the County Council. One of the grants receivable is on a payment by results basis so the amount received will vary each year. As the programme will last three years a request is being made to create a new reserve within CE&F so the balance on the programme can be rolled forward into the following years.

Grants Monitoring

32. Ringfenced grants totalling £403m (including £366m of Dedicated Schools Grant) are included in Directorate budgets and will be used for the specified purpose. Confirmation of the Music, Youth Justice Board and National Citizen Service grants was received after Council agreed the budget in February 2012. The relevant budgets in CE&F will be updated for these changes.

Bad Debt Write Offs

33. There were 18 general debt write offs in April 2012 totalling £2,556. In addition Client Finance wrote off 10 debts totalling £13,216 during the month.

Treasury Management

34. The Treasury Management lending list is included at Annex 4. Changes to note since the last report to Cabinet in April include the addition of Nationwide to the lending list and the revision upwards of the lending and maturity period limits for Australian and Canadian banks in line with the Strategy and advice from the Council's advisors. The maturity period limits for Lloyds TSB and RBS have been decreased to 35 days from three months.
35. The average cash balance during April 2012 was £270.0m and the average rate of return was 1.10%. The budgeted return for interest receivable on balances invested internally is £2.50m for 2012/13, it is expected that this budget will be achieved.
36. Oxfordshire County Council has received a further £0.620m from the Landsbanki winding up board. This payment brings the total amount recovered to date to nearly £2.1m. The timing and amounts of future distributions are not known.

Part 2 – Capital Programme

37. The table below summarises 2012/13 planned capital expenditure as agreed by Council in February 2012.

Directorate	Original 2012/13 Budget (Feb 2012)
	£m
Children, Education & Families – Council	20.102
Children, Education & Families – Schools & Partners	5.155
Social & Community Services	3.721
Environment & Economy: Transport	24.115
Environment & Economy: Other	2.314
Chief Executive's Office	0.155
Subtotal Directorate Programmes	55.562
Earmarked Reserve Allocations	0.070
Total Capital Programme	55.632

38. There are no significant variations to report, with directorates reporting planned expenditure as being consistent with the latest programme and the Business Strategies.
39. The next formal programme update will be considered by Cabinet on 17 July 2012 and will include an update on the latest expenditure and funding profiles taking account of the 2011/12 year end position and other changes in April and May 2012.

RECOMMENDATIONS

40. **The Cabinet is RECOMMENDED to:**
- a) **note the report;**
 - b) **approve the virement requests set out in Annex 3a;**
 - c) **approve the creation of a new reserve for Thriving Families as set out in paragraph 31;**
 - d) **note the updated Treasury Management lending list at Annex 4.**

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate Financial Monitoring Reports 30 April 2012.

Contact Officers: Kathy Wilcox, Principal Financial Manager
Tel: (01865) 323981

Lorna Baxter, Deputy Chief Finance Officer
Tel: (01865) 323971

June 2012

Business Strategy Savings and Pressures (February 2011)¹

	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m	Total £m
Children, Education & Families	-9.569	-5.885	-0.919	-1.197	-17.570
Social & Community Services	-19.201	-11.265	-4.356	-6.337	-41.159
Environment & Economy	-13.240	-8.906	-6.194	-3.746	-32.086
Chief Executive's Office	-1.307	-0.338	-0.219	+0.010	-1.854
Cross Directorate	-11.251	-10.789	-3.458	-0.591	-26.089
TOTAL	-54.568	-37.183	-15.146	-11.861	118.758

Funding provided for demographic and other agreed pressures (February 2010)²

	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m	Total £m
Children, Education & Families	1.472	0.110	-0.493	0.210	1.299
Social & Community Services	7.598	5.698	3.790	5.041	22.127
Environment & Economy	4.071	5.770	4.856	2.138	16.835
Chief Executive's Office	-0.033	0.051	0.050	0	0.068
TOTAL	13.108	11.629	8.203	7.389	40.329

Changes to Business Strategies agreed by Council in February 2012³

	2012/13 £m	2013/14 £m	2014/15 £m	Total £m
Children, Education & Families	0.255	0.065	-0.675	-0.355
Social & Community Services	4.094	-1.779	-0.254	2.061
Environment & Economy	-1.250	-1.604	-0.967	-3.821
Chief Executive's Office	-0.100	0	-0.300	-0.400
Funding Changes & Allowed Variations	-3.489	9.320	2.220	8.051
Revenue Contribution to Capital	1.000	-1.000	0	0
Contribution to(+)/from(-) the Efficiency Reserve	-0.510	-5.002	-0.024	-5.536
Total year on year variation compared to 2011/12 – 2015/16 MTFP	0	0	0	0

¹ Net Savings Agreed as part of the Medium Term Plan 2011/12 to 2015/16

² Pressures/Funding Agreed as part of the Medium Term Plan 2010/11 to 2014/15 and included in the Medium Term Financial Plan 2011/12 to 2015/16

³ Changes to Business Strategies agreed as part of the Medium Term Financial Plan 2012/13 to 2016/17

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For each Directorate the three boxes above which show how the current savings and pressures have been built up over time, sum to the same total as the “Total Previously Agreed Pressures/Funding”, “Total Previously Agreed Savings” and “Total Variations to Existing MTFP Savings” in the “**Service and Resource Planning: Service Analysis 2012/13**” publication.

April Financial Monitoring and Business Strategy Delivery Report
CABINET - 19 June 2012
Budget Monitoring

Ref	Directorate	BUDGET 2012/13				
		Original Budget	Brought Forward from 2011/12 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)
CEF	Children, Education & Families					
	Gross Expenditure	563,507	0	-265	0	563,242
	Gross Income	-457,693	0	60	0	-457,633
		105,814	0	-205	0	105,609
SCS	Social & Community Services					
	Gross Expenditure	259,276	0	-9,904	0	249,372
	Gross Income	-39,641	0	1,334	0	-38,307
		219,635	0	-8,570	0	211,065
EE	Environment & Economy					
	Gross Expenditure	144,307	0	49	0	144,356
	Gross Income	-66,649	0	-44	0	-66,693
		77,658	0	5	0	77,663
CEO	Chief Executive's Office					
	Gross Expenditure	16,360	0	9,983	0	26,343
	Gross Income	-7,966	0	-1,183	0	-9,149
		8,394	0	8,800	0	17,194
	Remove recharges to other directorates					
	Gross Expenditure	-49,078				-49,078
	Gross Income	49,078				49,078
	Directorate Expenditure Total	934,372	0	-137	0	934,235
	Directorate Income Total	-522,871	0	167	0	-522,704
	Directorate Total Net	411,501	0	30	0	411,531

	Contributions to (+)/from (-)reserves	8,366	0			8,366
	Contribution to (+)/from(-) balances	2,800				2,800
	Pensions - Past Service Deficit Funding	1,500				1,500
	Capital Financing	37,001				37,001
	Interest on Balances	-4,348				-4,348
	Additional funding to be allocated					0
	Strategic Measures Budget	45,319	0	0	0	45,319
	Government Grants	-52,964		-30		-52,994
	Council Tax	-4,019				-4,019
	Revenue Support Grant	-2,193				-2,193
	Business rates	-113,119				-113,119
	Council Tax Requirement	284,525	0	0	0	284,525

April Financial Monitoring and Business Strategy Delivery Report: Children, Education & Families
CABINET - 19 June 2012
Budget Monitoring

		BUDGET 2012/13				
Ref	Directorate	Original Budget	Brought Forward from 2011/12 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)
CEF1	Education & Early Intervention					
	Gross Expenditure	76,372	0	71	0	76,443
	Gross Income	-29,443	0	0	0	-29,443
		46,929	0	71	0	47,000
CEF2	Children's Social Care					
	Gross Expenditure	47,509	0	-199	0	47,310
	Gross Income	-6,079	0	60	0	-6,019
		41,430	0	-139	0	41,291
CEF3	Quality & Compliance					
	Gross Expenditure	22,299	0	-218	0	22,081
	Gross Income	-464	0	86	0	-378
		21,835	0	-132	0	21,703
CEF4	Schools					
	Gross Expenditure	421,211	0	81	0	421,292
	Gross Income	-425,591	0	-86	0	-425,677
		-4,380	0	-5	0	-4,385
	Less recharges within directorate	-3,884				-3,884
		3,884				3,884
	Directorate Expenditure Total	563,507	0	-265	0	563,242
	Directorate Income Total	-457,693	0	60	0	-457,633
	Directorate Total Net	105,814	0	-205	0	105,609

April Financial Monitoring and Business Strategy Delivery Report: Social & Community Services
CABINET - 19 June 2012
Budget Monitoring

		BUDGET 2012/13				
Ref	Directorate	Original Budget	Brought Forward from 2011/12 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)
SCS1	Adult Social Care					
	Gross Expenditure	199,968	0	-150	0	199,818
	Gross Income	-45,284	0	150	0	-45,134
		154,684	0	0	0	154,684
SCS2	Community Safety					
	Gross Expenditure	4,268	0	0	0	4,268
	Gross Income	-1,196	0	0	0	-1,196
		3,072	0	0	0	3,072
SCS3	Quality & Compliance					
	Gross Expenditure	29,753	0	288	0	30,041
	Gross Income	-1,870	0	0	0	-1,870
		27,883	0	288	0	28,171
SCS4	Community Services					
	Gross Expenditure	9,985	0	-10,042	0	-57
	Gross Income	-1,184	0	1,184	0	0
		8,801	0	-8,858	0	-57
SCS5	Fire & Rescue and Emergency Planning					
	Gross Expenditure	25,480	0	0	0	25,480
	Gross Income	-285	0	0	0	-285
		25,195	0	0	0	25,195
	Less recharges within directorate	-10,178				-10,178
		10,178				10,178
	Directorate Expenditure Total	259,276	0	-9,904	0	249,372
	Directorate Income Total	-39,641	0	1,334	0	-38,307
	Directorate Total Net	219,635	0	-8,570	0	211,065

April Financial Monitoring and Business Strategy Delivery Report: Environment & Economy
CABINET - 19 June 2012
Budget Monitoring

		BUDGET 2012/13				
Ref	Directorate	Original Budget	Brought Forward from 2011/12 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)
EE1	Highways & Transport					
	Gross Expenditure	54,016	0	2	0	54,018
	Gross Income	-11,396	0	-2	0	-11,398
		42,620	0	0	0	42,620
EE2	Growth & Infrastructure					
	Gross Expenditure	58,464	0	47	0	58,511
	Gross Income	-30,324	0	-42	0	-30,366
		28,140	0	5	0	28,145
EE3	Oxfordshire Customer Services					
	Gross Expenditure	41,656	0	0	0	41,656
	Gross Income	-41,450	0	0	0	-41,450
		206	0	0	0	206
EE4	Director's Office					
	Gross Expenditure	6,692	0	0	0	6,692
	Gross Income	0	0	0	0	0
		6,692	0	0	0	6,692
	Less recharges within directorate	-16,521				-16,521
		16,521				16,521
	Directorate Expenditure Total	144,307	0	49	0	144,356
	Directorate Income Total	-66,649	0	-44	0	-66,693
	Directorate Total Net	77,658	0	5	0	77,663

April Financial Monitoring and Business Strategy Delivery Report: Chief Executive's Office
CABINET - 19 June 2012
Budget Monitoring

		BUDGET 2012/13				
Ref	Directorate	Original Budget	Brought Forward from 2011/12 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)
CEO1	Chief Executive & Business Support					
	Gross Expenditure	2,036	0	0	0	2,036
	Gross Income	-788	0	0	0	-788
		1,248	0	0	0	1,248
CEO2	Human Resources					
	Gross Expenditure	1,484	0	0	0	1,484
	Gross Income	-1,345	0	0	0	-1,345
		139	0	0	0	139
CEO3	Corporate Finance & Internal Audit					
	Gross Expenditure	2,429	0	0	0	2,429
	Gross Income	-2,417	0	0	0	-2,417
		12	0	0	0	12
CEO4	Law & Governance Services					
	Gross Expenditure	6,987	0	9,983	0	16,970
	Gross Income	-4,050	0	-1,183	0	-5,233
		2,937	0	8,800	0	11,737
CEO5	Strategy & Communications					
	Gross Expenditure	2,859	0	0	0	2,859
	Gross Income	-2,492	0	0	0	-2,492
		367	0	0	0	367
CEO6	Corporate & Democratic Core					
	Gross Expenditure	3,691	0	0	0	3,691
	Gross Income	0	0	0	0	0
		3,691	0	0	0	3,691
	Less recharges within directorate	-3,126				-3,126
		3,126				3,126
	Directorate Expenditure Total	16,360	0	9,983	0	26,343
	Directorate Income Total	-7,966	0	-1,183	0	-9,149
	Directorate Total Net	8,394	0	8,800	0	17,194

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
EE	Jun	Transfer of Integrated Transport Unit staff and overhead budgets to Oxfordshire Customer Services	EE1-1-1-42	Highways & Transport	P	-373.8	0.0
SCS	Jun	Reduction of Supporting People funding to Learning Disabilities Pool to meet Supporting People funding pressures	EE3-5 SCS1-2C	Customer Services Pooled Budget Contribution	P T	373.8 -337.0	0.0 0.0
CEF	Jun	Move cost centres in line with Childrens Social Care service restructure	SCS3-1 CEF2-2 CEF2-3	Joint Commissioning Corporate Parenting Social Care	T P P	337.0 9,088.3 -9,088.3	0.0 -121.3 121.3
Grand Total						0.0	0.0

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT (as agreed by Cabinet in April 2012)

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
CEF	Apr	Contribution towards staffing posts.	CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	157.0	0.0
			CEF2-3	Social Care	P	-252.0	0.0
			CEF2-4	Safeguarding	P	35.0	0.0
			CEF2-5	Services for Disabled Children	P	60.0	0.0
Inter-Directorate	Apr	Transfer of Community Services from Social and Community Services to Chief Executive's Office	CEO4	Law & Governance Services	P	9,983.4	-1,183.3
			SCS4-1	Library Service	P	-8,079.1	871.3
			SCS4-2	Heritage & Arts Services	P	-1,755.5	312.1
			SCS4-3	Cultural & Community Development	P	-148.8	0.0
Grand Total						0.0	0.0

VIREMENTS FOR CABINET TO NOTE

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000		
EE	Jun	Employees' Insurance to be held in one cost centre.	EE2-1	Deputy Director	P	4.4	0.0		
		Growth and Infrastructure restructure realignment of base salary budgets to reflect agreed management structure	EE2-2&3	Planning & Regulation and Infrastructure Planning	P	-4.4	0.0		
			EE2-1	Deputy Director	P	-60.8	0.0		
		Realign budget to reflect expected activity		Update insurance budget to include a new employee.	EE2-2&3	Planning & Regulation and Infrastructure Planning	P	155.4	0.0
					EE2-4	Waste Management	P	-94.6	0.0
					EE2-5	Business & Skills	P	153.5	-153.5
					EE3-2	OCS Finance	T	22.7	-22.7
					EE2-2&3	Planning & Regulation and Infrastructure Planning	P	-151.4	151.4
		CEF	Jun	Update current budget on G21020 to match the approved budget from Pension fund committee	EE3-2	OCS Finance	P	19.8	-19.8
				Archaeology Salary Budget Increase Following Restructure of Growth and Infrastructure	EE2-1	Deputy Director	P	-2.9	0.0
				Growth and Infrastructure Restructure Realign Base Salary Budgets In Line with Expenditure	EE2-2&3	Planning & Regulation and Infrastructure Planning	P	2.9	0.0
					EE2-1	Deputy Director	P	-2.2	0.0
Take out the recharge in relation to employee's post as she no longer works on Asylum related activities and thus we can not justify coding her to the grant.	EE2-2&3			Planning & Regulation and Infrastructure Planning	P	1.4	0.0		
	EE2-4			Waste Management	P	0.8	0.0		
	CEF2-1			Management & Central Costs (including admin and negotiable recharges)	P	0.0	34.2		
	CEF2-3			Social Care	P	-34.2	0.0		
Realign Children's Social Care budgets with projected activity.		Move vacancy factor from Safeguarding into the central administration cost centre following the service restructure	CEF2-2	Corporate Parenting	P	-57.1	0.0		
			CEF2-3	Social Care	P	57.1	0.0		
			CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	-31.9	0.0		
			CEF2-4	Safeguarding	P	31.9	0.0		
			CEF1-3	Early Intervention	P	200.0	0.0		
			CEF3-1	Management & Admin	P	-200.0	0.0		
			Transfer training budget to embed Early Intervention Service.						

VIREMENTS FOR CABINET TO NOTE

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
		Adjust Mental Health pooled budget contribution from Children, Education and Families	CEF1-3	Early Intervention	P	27.6	0.0
			CEF2-3	Social Care	P	-38.5	0.0
			CEF3-1	Management & Admin	P	10.9	0.0
		Move Therapeutic Services budget to Special Educational Needs	CEF1-2	Additional & Special Educational Needs	P	136.6	-133.5
			CEF1-4	Education	P	-136.6	133.5
		Virement to correct the share of administration budget between two cost centres	CEF1-1	Management & Central Costs	P	-113.7	0.0
			CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	56.7	0.0
			CEF3-1	Management & Admin	P	56.9	0.0
		This budget is the Children's Disability Service contribution for Communication Aids and should be vired on a permanent basis.	CEF1-2	Additional & Special Educational Needs	P	5.0	0.0
			CEF2-5	Services for Disabled Children	P	-5.0	0.0
		Realign budget in light of service restructure for Home to School Transport costs and Supervised Contact costs to teams across the geographical area.	CEF2-3	Social Care	T	-2.2	0.0
			CEF2-5	Services for Disabled Children	T	2.2	0.0
		Transfer of budget to Early Intervention Service administration cost centre for employee's salary.	CEF1-1	Management & Central Costs	P	23.1	0.0
			CEF1-3	Early Intervention	P	-23.1	0.0
		Reduce internal recharge for staff 2012-13	CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	0.0	25.4
			CEF2-3	Social Care	P	-25.4	0.0
		Transfer to Music Service for Looked After Children	CEF1-4	Education	P	20.0	0.0
			CEF2-2	Corporate Parenting	P	-10.0	0.0
			CEF2-3	Social Care	P	-10.0	0.0
		Move budget following service realignment for central administration team.	CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	18.2	0.0
			CEF2-3	Social Care	P	-18.2	0.0
		Correction of Administration budget Vacancy Factor	CEF1-1	Management & Central Costs	P	-17.6	0.0
			CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	17.6	0.0

VIREMENTS FOR CABINET TO NOTE

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	CEF3-1	Management & Admin	P	-81.3	85.9
		Temporary staff movement from Disability Family Placement (SCT101), to join Family Placement Team area budget	CEF4-3	Devolved Schools Costs (including licenses, insurances and redundancy budgets)	P	81.3	-85.9
		Transfer of salary budget to Service Manager cost centre	CEF2-2	Corporate Parenting	T	131.0	0.0
		Assistant Head of Service Development and Strategy post to Joint Commissioning	CEF2-5	Services for Disabled Children	T	-131.0	0.0
		Transfer teachers pay grant budget to Adult Learning	CEF2-1	Management & Central Costs (including admin and negotiable recharges)	P	75.2	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	CEF2-2	Corporate Parenting	P	-75.2	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS3-1	Joint Commissioning	P	58.2	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS4-3	Cultural & Community Development	P	-58.2	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	CEF3-1	Management & Admin	P	-4.7	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	EE3-6&7	Human Resources and Adult Learning	P	4.7	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	CEF1-4	Education	P	-50.0	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	CEF2-2	Corporate Parenting	P	-75.0	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	CEF2-3	Social Care	P	-75.0	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS3-1	Joint Commissioning	P	200.0	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS3-1	Joint Commissioning	P	29.6	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SM	Strategic Measures	P	0.0	-29.6
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS3-1	Joint Commissioning	P	0.6	-0.6
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS1-1ABC	Older People Non Pool Services	P	-100.1	100.1
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS1-2ABD	Learning Disabilities Non Pool Services	P	-50.0	50.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS1-3A	Non-Pool Services	P	204.0	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre	SCS1-3B	Pooled Budget Contributions	P	-204.0	0.0
		Transfer of budget from Teachers Pay Grants to Maternity Leave cost centre				-134.8	134.8
Grand Total							

**April Financial Monitoring and Business Strategy Delivery Report
CABINET - 19 June 2012**

Oxfordshire County Council's Treasury Management Lending List as at 31 May 2012

Counterparty Name	Lending Limits			
	Standard Limit £	Group Limit £	Group	Period Limit
<u>PENSION FUND Call Accounts / Money Market Funds</u>				
Santander UK plc - PF A/c	50% Pension Fund Portfolio			O/N
Lloyds TSB Bank plc - Callable Deposit A/c	50% Pension Fund Portfolio			35 days
Royal Bank of Scotland Liquidity Select A/c	50% Pension Fund Portfolio			35 days
Ignis Sterling Liquidity Fund - (Pension Fund)	50% Pension Fund Portfolio			6 mths
<u>Call Accounts / Money Market Funds</u>				
Santander UK plc - Main A/c	5,000,000	5,000,000	a	O/N
Lloyds TSB Bank plc - Callable Deposit A/c	10,000,000	10,000,000	b	35 days
Royal Bank of Scotland - Call A/c	10,000,000			35 days
Goldman Sachs Sterling Liquid Reserves Fund	25,000,000			6 mths
Deutsche Managed Sterling Fund	25,000,000			6 mths
Prime Rate	9,000,000			6 mths
Ignis Sterling Liquidity Fund - (County Council)	25,000,000			6 mths
Legal and General Investment Management	25,000,000			6 mths
<u>Money Market Deposits</u>				
Santander UK plc Time Deposit Facility	5,000,000	5,000,000	a	O/N
Bank of Montreal	25,000,000			3 mths
Bank of Nova Scotia	25,000,000			3 mths
Barclays Bank Plc	15,000,000			3 mths
Canadian Imperial Bank of Commerce	25,000,000			6 mths
Commonwealth Bank of Australia	25,000,000			6 mths
Debt Management Account Deposit Facility	100% Portfolio			6 mths
English, Welsh and Scottish Local Authorities	25,000,000			3 years
HSBC Bank plc	25,000,000			6 mths
JP Morgan Chase Bank	15,000,000			3 mths
Lloyds TSB Bank plc	10,000,000	10,000,000	b	35 days
National Australia Bank	25,000,000			6 mths
National Bank of Canada	10,000,000			6 mths
Nationwide Building Society	15,000,000			3 mths
Royal Bank of Canada	25,000,000			3 mths
Royal Bank of Scotland	10,000,000			35 days
Standard Chartered Bank	25,000,000			3 mths
Toronto-Dominion Bank	25,000,000			6 mths

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Division(s):

CABINET – 19 JUNE 2012

CORPORATE PLAN PERFORMANCE AND RISK MANAGEMENT REPORT FOR THE FOURTH QUARTER 2011/12

Report by the County Council Management Team

Introduction

1. This report headlines the progress the Council has made toward the Corporate Plan priorities in the period between January and March 2012 and outlines the position at year end.
2. Annex 1 provides an update against all Corporate Plan 2011/12-2015/16 priorities.

Key Issues

3. Using the Corporate Plan as a foundation, the overall picture that emerges is a positive one. Sustained and focused hard work throughout 2011/12 has meant that the significant majority of Corporate Plan targets have been achieved.
4. Major achievements include:
 - **Delivery of the Business Strategy** – Business Strategy savings for 2011/12 have been delivered as planned
 - **Supporting Oxfordshire's informal carers** – target overachieved for the number of informal carers who are supported by the Council with services or information
 - **Success of the Big Society Fund** – all £600k of funding was awarded to local projects across the county
 - **Development of Oxfordshire Local Enterprise Partnership** – key aims have been identified, with governance and working arrangements also agreed
 - **Breaking the cycle of deprivation** – all existing cases from the successful Family Intervention Project were transferred into the Early Intervention Service, with early drafts of an independent evaluation indicating numerous improvements in outcomes
 - **Locality based working** - 14 locality reviews have been completed, with focused work on our six priority areas led by local elected members and senior officers

- **Asset rationalisation** – savings requirements were exceeded by 12%
- **Broadband** – the target for increasing access to high speed broadband has been confirmed, with a bid for £3.86m of central government funding submitted in quarter 4
- **Extra care housing** – additional care housing has been opened in Thame, Banbury and Bicester, with further housing due to open in 2012/13
- **Delivery of the Local Involvement Network priorities** – the priorities agreed through the HEARSAY user event in March 2011 have been achieved
- **Waste management** – recycling and composting performance for 2011/12 puts us amongst the best in the country
- **Climate change** – the implementation of climate change adaption plan has started, with further work underway focusing on the resilience of assets and infrastructure
- **Children and Young People’s Plan** – performance objectives on the 4 key early intervention indicators in the Plan were met or exceeded
- **Safeguarding and protection** – early estimates place the Council in the top quartile for the timeliness of our initial assessments for children, both nationally and in comparison to our statistical neighbours

Response rates to adult safeguarding alerts are above target

- **Improvement of skill levels** – target for the percentage of 16-19 year olds not in education, employment or training overachieved at 5.7%

In total 35 apprentices were recruited at OCC, with 45 apprentices in our supply chain (30 above target).

5. Despite these many achievements, some targets have not been achieved. These areas are outlined below, along with the corrective actions in place to improve their performance:

- **Educational attainment** – summer 2011 results for Key Stages 2 and 4 were below target.

The new Education Strategy is aimed at driving up standards in this area. We are also commissioning a countywide reading campaign for September 2012 – July 2014; this sets ambitious targets for Key Stage 1 which, if achieved, will provide a sustainable improvement in pupil performance that will in turn feed through to Key Stage 2 attainment. We have also made an on-going commitment to the Every Child Counts and Maths Specialist Leader programmes.

- **Delays in adult social care** – joint targets set with partners in the health sector for reducing the number of people awaiting onward care from a hospital setting have not been met.

Within the Appropriate Care for Everyone (ACE) programme (a project looking to ensure we have the right care in the right place at the right time) the council is committed to working with partners in the health service to ensure that people have access to right care at the right time.

6. Going into 2012/13, Cabinet, supported by the County Council Management Team, will continue to monitor progress closely in these areas of performance concern, as well as monitoring the delivery of the rest of our priorities as set out in the new Corporate Plan, and progress toward achieving our Business Strategy priorities.

Risk Management

7. Risk Registers have been compiled for Quarter 4 2011/12 and officers continue to manage high priority risks, in close consultation with the Audit Working Group with its role around risk management.

RECOMMENDATION

The Cabinet is RECOMMENDED to note this report.

SUE SCANE
Assistant Chief Executive & Chief Finance Officer

Contact Officer: Alexandra Bailey Senior Performance and Improvement Manager

May 2012

Annex 1: Performance against our Corporate Plan 2011/12-2015/16 targets

Priorities for action	How we will measure our success	Q4 progress/performance
Efficient Public Services		
Deliver the business strategy	Deliver the Business Strategy including £119 million savings by 2015	During 2011/12 directorates have continued to work hard to implement their Business Strategies. Business Strategy savings for 2011/12 have been delivered. Savings in 2012/13 and beyond were agreed as part of the 2011/12 Medium Term Financial Plan and where necessary updated as part of the 2012/13 Service and Resource Planning process.
	Complete 14 locality reviews by March 2012	Reviews with elected members have been held in each locality, involving a number of service areas.
Provide community leadership	Big Society Framework	The Big Society Fund has been successful in helping communities take responsibility for providing services, with all of the £600k pot awarded to local projects across the county, sponsored by elected members. As a result of giving start-up assistance for local communities to take on youth centres and services, none of the county's youth centres have closed.
Develop our customer focus	Deliver actions set out in our Customer Service Strategy Deliver actions set out in our Corporate ICT Strategy	Both the Customer Service Centre Programme and ICT strategy remain on track against the agreed timescales and savings targets. The adoption of 5 new services into the Centre from 1 st April 2012 has been challenging and a thorough review and health check will therefore take place in May 2012 to explore effectiveness.
Work closely with others to ensure Oxfordshire 2030 objectives are advanced	Agree new medium term partnership priorities and implement 2011/12 targets	Medium term priorities have been agreed with further work underway to ensure we have the right success measures. Relevant partnerships are working to implement their agreed priorities for action.
World Class Economy		
Develop the Oxfordshire Local Enterprise Partnership	Priorities for the partnership will be developed and implemented during 2011/12	Achieved - 4 key aims identified (inward investment, skills for business, infrastructure and business support) at end of Q4 progress is on track New governance and working arrangements were agreed and to be in place from 1 May.

Priorities for action	How we will measure our success	Q4 progress/performance
Improve skill levels	<p>Reduce the number of 16-19 year olds not in education, employment or training (NEET) to 6%</p> <p>Ensure 35 apprenticeship start at OCC and 15 in our supply chain by April 2012</p>	<p>Achieved. At the end of Q4 5.7% or 1043 of young people (aged school years 12 - 14) are NEET.</p> <p>Achieved. 35 apprentices have been recruited with a further 7 currently going through the recruitment process. A total of 45 apprentices have been employed in Oxfordshire-based businesses which are in the OCC supply chain</p>
Educational Attainment	<p>Achieve top quartile for Key stage 2 – maths and English combined by 2014</p> <p>Achieve top quartile</p>	<p>As was reported in quarter 2, summer 2011 results for Key Stage 2 fell below target.</p> <p>Improving performance in this area remains a high priority. The new Education Strategy aims at driving up standards. The performance framework for the strategy is currently being finalised</p> <p>We are commissioning a countywide reading campaign for Sept 2012 – July 2014 which will include a new intervention strategy, training for teaching staff and increased use of trained volunteers in schools. The targets set for Key Stage 1 attainment will, if achieved, provide a sustainable improvement in pupil performance which will feed through to Key Stage 2 attainment. The school improvement team continue to work with satisfactory and category schools on improving teaching and leadership in those schools - with an increased focus here on Key Stage 2.</p> <p>We have made an on-going commitment to Every Child Counts and the Maths Specialist Leader programmes. Two Teacher Leaders are working in schools with heads and teachers to improve the quality of Teaching and Learning in primary maths. Results so far indicate improved pupil progress and narrowing of the gap for under-achievers. The projects provide excellent Continual Professional Development for teachers and teaching assistants working with Edge Hill and Reading Universities.</p> <p>As was reported in quarter 2, summer 2011</p>

Priorities for action	How we will measure our success	Q4 progress/performance
	performance nationally for 5 GCSEs A*C (inc maths and English) by 2014	<p>results for GCSEs fell below target.</p> <p>Improving performance in this area remains a high priority. The new Education Strategy aims at driving up standards. The performance framework for the strategy is currently being finalised</p> <p>Please see above for more details</p>
	Complete review of schools funding by March 2012	<p>Project on track. Deadline reviewed in year to April 2013 based on consultation with schools. Work in 2012-13 to include pathfinder pilot SEN partnerships</p> <p>Further consultation with schools planned in response to recent DfE announcements on schools funding.</p>
Infrastructure development	<p>Prepare an Infrastructure Plan by April 2012 (subject to agreement by relevant partners), and reflect investment priorities within the county council's Capital Programme and the investment programmes of national agencies</p> <p>Deliver the Corporate Asset Strategy targets (and implement the priority programmes from 2011/12 onwards)</p>	<p>Achieved. The Infrastructure Framework will be contained within the Local Investment Plan, which is due to be considered in September 2012 after a stakeholder engagement exercise.</p> <p>Further work planned post September 2012 to develop more detail around the description and justification of the infrastructure needs in the priority growth areas.</p> <p>Agreed plan to be used as context for County Council's capital investment programme and to engage with national agencies</p> <p>The Asset Rationalisation Programme has exceeded the 2011/12 savings requirement by 15%.</p>
Tackle transportation priorities	<p>Implement priority programmes as set out in the Local Transport Plan 3</p> <p>Establish the Area</p>	<p>Works resulting from significant additional funding being made available have been delivered. The Iffley Road resurfacing scheme will be completed soon.</p> <p>The £2.8M additional funding for highway maintenance was used to deliver work on non-principal roads, surfacing work, and schemes brought forward from 2012/13. The £3.5M winter damage funding saw the delivery of 25 schemes throughout the county.</p> <p>This is a two year programme, with £1M allocated to 2012/13, and £300K unspent in 2011/12 that has been rolled over in the</p>

Priorities for action	How we will measure our success	Q4 progress/performance
	Stewards Fund and its operating framework by July 2011	2012/13. In January 2012, it was agreed to allocate a further £1M, giving a total budget of £2.3M for 2012/13.
Broadband	Target for increasing access to high speed broadband by 2015 to be confirmed during 2011/12	Achieved. The aims of the programme are to help deliver Next Generation Access broadband, with speeds of up to 24Mb, to wide areas of the county and significant improvements to the rest by 2015. Bid for £3.86m of central government funding submitted in quarter 4, with a response expected next quarter.
Healthy and Thriving Communities		
Supporting and developing the Big Society in Oxfordshire	Agree and implement strategic framework by June 2011 Establish Big Society Fund by April 2011	Achieved Achieved
Closer to Communities	Build on locality events already held, in conjunction with local Members, in our six priority areas and develop proposals for remaining localities by June 2011.	Work has continued to focus on the council's six priority areas, led by local elected members and senior officers. Locality reviews with elected members have been held in all localities. The council has continued to engage with groups across the county developing community-led plans, including in urban neighbourhoods.
Break the cycle of deprivation	Continue to deliver the Family Intervention Programme and report on outcomes by March 2012	All existing cases from the extremely successful Family Intervention Project (FIP) have now been transferred in to the Early Intervention Service (EIS). The City of Oxford and Banbury are being targeted through the work of the Banbury, Littlemore and East Oxford hubs and outcomes being tracked. An independent evaluation of the outcomes is being undertaken by Brookes University and will be published in June. Early drafts conclude: 'There were numerous improvements throughout the project, for example (but not limited to) in relation to educational attendance and attainment, low offending/reoffending rates, and reductions in significant Class A and Class B addictions.'

Priorities for action	How we will measure our success	Q4 progress/performance
Focus on prevention in social care	<p>Agree and implement new 2011/12 targets building on Transforming Adult Social Care programme and Children and Young People's Plan Year 2 objectives</p> <p>Provide personal budgets for everyone receiving long-term care in their own home to arrange or purchase their own care and support by April 2012</p> <p>Significantly reduce the number of people awaiting onward care from a hospital setting to an average of 70 per week or fewer by March 2012</p>	<p>Targets for Transforming Adult Social Care have been agreed around transferring all eligible people to self-directed support and are being implemented.</p> <p>Performance on the 4 key early intervention indicators in the children and young people plan has been met or exceeded (young people not in education, employment or training obesity in year 6; conceptions among under 18 year olds and first time entrants to the criminal justice system.</p> <p>Over 56% of eligible clients have a personal budget. Additionally, the number of people on direct payments has risen to 1,398 (148 above target). These figures mean that the council is likely to remain above average nationally in the delivery of personal care. In 2012/13 we will strive to ensure that all people receiving long term care in their own home will have a personal budget within 6 weeks of their care starting.</p> <p>Satisfaction with Social Care in Oxfordshire (as measured by the national survey) was higher than the national average in 2010/11 & increased in 2011/12.</p> <p>As at the week ending 1/4/12 delays were 180 for the week & an average of 156 for the year. This means our target has not been met.</p> <p>Within the Appropriate Care for Everyone (ACE) programme (a project looking to ensure we have the right care in the right place at the right time) the council is committed to working with partners in the health service to ensure that people have access to right care at the right time.</p> <p>Additionally the council is committed to reducing the delays that are its responsibility (which make up significantly less than half the total delays). To this end it has</p> <ul style="list-style-type: none"> • funded additional social workers, working in hospitals to ensure assessments are completed quickly • ensured that additional funds are available to purchase care in people's own homes • worked with Oxford Health (who

Priorities for action	How we will measure our success	Q4 progress/performance
		<p>provide the reablement service for Oxfordshire) to increase both the cases it is able to pick up and the number of people it successfully returns to independence</p> <ul style="list-style-type: none"> agreed to fund additional care home placements, including short term beds for people in hospital awaiting specific long term care homes.
Develop our safeguarding and protection services	<p>Achieve top quartile performance in timeliness of our initial assessments for children compared to statistical and national average each year</p> <p>Improving both timely initial responses to adult safeguarding alerts, as well as the completion of cases.</p>	<p>Achieved. National top quartile performance in 2010/11 was 88.1% of assessments completed in 10 days (statistical neighbours' top quartile 86%). Current performance is 89.5% within 10 days</p> <p>Response rates to safeguarding alerts remain above target. Completion times have improved since reporting last quarter. The proportion of social care clients who report that they feel 'as safe as they want' has increased from 57% to 67.5% which is comparable to the best authorities last year.</p>
Respond to demographic change	<p>Implementation of agreed targets and actions by March 2012</p> <p>Deliver local priorities for 2011/12, as agreed through HEARSAY user event in March 2011</p>	<p>Extra Care Housing: Targets met</p> <ul style="list-style-type: none"> Thame (40 flats) opened in January 2012 with people now in residence Banbury (70 flats) and Bicester (20 flats) Buildings completed by end of March 2012. Residents moving in first quarter of 2012/13 Shotover (55 flats) due to open January 2013 <p>Additional money was invested in Assistive Technology and an additional 298 people were supported, 36 more than the agreed target.</p> <p>The Local Involvement Network (LINK) agreed that the priorities agreed through HEARSAY for 2011/12 had been met. The council now has its priorities for 2012/13.</p>

Priorities for action	How we will measure our success	Q4 progress/performance
	<p>Increase the number of informal carers who are supported by the council with services or information to 18,600 carers (41% of the estimated carers) by April 2012 (revised in quarter 2 to 13,200 informal carers by the end of 2011/12)</p>	<p>Achieved. At the end of Q4 14,821 carers are known and supported by the council an increase of 12% over the target.</p>
Environment and Climate Change		
<p>Increase energy efficiency and reduce emissions</p>	<p>Energy saving target for the council agreed by March 2012</p> <p>Convert 28,000 street lights to part-night lighting by March 2015 (specific in year targets against the programme to be determined)</p>	<p>The energy consumption figures for 2012 will be calculated in May, and this will form the basis for the new energy saving target for 2013. A new process for agreeing the target with internal stakeholders and contractors has been agreed.</p> <p>Alternative proposals to increase the energy efficiency of the Street Lighting asset will be submitted in May 2012.</p>
<p>Waste management</p>	<p>Complete Review of Joint Waste Management Strategy and development of new waste disposal targets by October 2011 (revised in year targets to be confirmed following the review)</p> <p>Have new waste disposal and recycling</p>	<p>Recycling and composting performance county wide for 2011/12 was over 60% which puts us amongst the best in the country. Performance at the HWRC was just under 60%. The Oxfordshire Waste Partnership has approved the strategy review for public consultation and this is planned to take place in the summer, before formal agreement in the Autumn/Winter. We are currently reviewing progress to date with implementation of the Household Waste Recycling Centre strategy. We will take into account factors including the latest performance information, as well as more recent proposals relating to planned levels of growth.</p> <p>Building has started on the new energy recovery facility at Ardley. The facility is due to be operational in late 2014.</p>

Priorities for action	How we will measure our success	Q4 progress/performance
	<p>facilities operational by March 2015</p>	
<p>Protect the Natural Environment</p>	<p>Agree and begin implementing a new Minerals and Waste Framework by March 2012 <i>(In quarter 3 the target for Council approval to submit the Minerals & Waste Core Strategy was put back to 3 April 2012 to allow additional technical work required to ensure a sound plan.)</i></p> <p>Begin the implementation of the climate change adaptation action plan by March 2012</p>	<p>Achieved. Amendments were made to the draft Core Strategy in response to the consultation feedback, with Council subsequently approving the Strategy for submission to Government at its meeting on 3 April.</p> <p>Achieved. Now working to plan for 2012-2015 which focuses on resilience of assets and infrastructure alongside requirement for risk assessment of weather impacts on service delivery</p>

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Division(s): N/A

CABINET – 19 JUNE 2012

FORWARD PLAN AND FUTURE BUSINESS

Items identified from the Forward Plan for Forthcoming Decision

Topic/Decision	Portfolio/Ref
Cabinet, 17 July 2012	
<ul style="list-style-type: none"> ▪ Appointments 2012/13 To consider member appointments to a variety of bodies which in different ways support the discharge of the Council's executive functions. 	Leader of the Council, 2012/010
<ul style="list-style-type: none"> ▪ Delegated Powers of the Chief Executive - July 2012 To report on a quarterly basis any executive decision taken by the Chief Executive under the specific powers and functions delegated to her under the terms of Part 7.4 of the Council's Constitution – Paragraph 1(A)(c)(i). It is not for scrutiny call in. 	Leader of the Council, 2012/036
<ul style="list-style-type: none"> ▪ Developing Troubled Families Agenda The Cabinet is recommended to note and confirm the Council's response to the Government's Troubled Families initiative. 	Children & the Voluntary Sector, 2012/062
<ul style="list-style-type: none"> ▪ St Edburgs CE Aided Primary School If objections to the statutory proposal are received, to consider representations and decide whether to extend the age range of, and expand onto a new site, St Edburgs CE Aided Primary School, Bicester. 	Education, 2011/135
<ul style="list-style-type: none"> ▪ Education Strategy The Cabinet is recommended to note the achievements so far and the work being done in relation to the various strands of the Council's Strategy for Change – Improving Educational Outcomes in Oxfordshire. This report comes further to the Cabinet's decisions on 14 February 2012 relating to, among other things, its support for the conversion of schools to become academies and the establishment of new forms of school etc. 	Education, 2012/063
<ul style="list-style-type: none"> ▪ Academies Strategy The Cabinet is recommended to note the achievements so far and the work being done in relation to the various strands of the Council's Strategy for Change – Improving Educational Outcomes in Oxfordshire. This report comes further to the Cabinet's decisions on 14 February 2012 relating to, among other things, its support for the conversion of schools to become academies and the establishment of new forms of school etc. 	Education, 2012/084
<ul style="list-style-type: none"> ▪ Our Lady's Catholic Primary School Expansion to 2 Form Entry and Relocation to Cricket Road To consider a final decision following governors' publication of a statutory notice. 	Education, 2012/074

- **St Ebbe's CE (A) Primary School, Oxford Expansion to 2fe** Education, 2012/076

If objections received, a decision whether to support the Governors in their plan to publish a statutory notice to expand.
- **Alteration of Age Range and Establishment of Sixth Form at The Warriner School, Bloxham** Education, 2012/055

If objections are received, final decision on proposal to establish a Sixth Form at The Warriner School, Bloxham.
- **Treasury Management 2011/12 Outturn** Finance & Police, 2012/034

To review Treasury Management activity in 2011/12 in accordance with the CIPFA code of practice.
- **2012/13 Financial Monitoring & Business Strategy Delivery Report - May 2012** Finance & Police, 2012/033

Monthly financial report on revenue and capital spending against budget allocations, including virements between budget heads.
- **Developer Contributions to Service Infrastructure** Growth & Infrastructure 2012/035

To consider a summary of developer contributions secured to County service infrastructure through the planning process for 2011/12 and the amounts negotiated, received and spent throughout the year.
- **Oxfordshire County Council response to consultation on the Cherwell Local Plan - Proposed Submission Draft** Safer & Stronger Communities, 2012/083

To seek endorsement of the recommended response.
- **Future Arrangements for Call Receipt, Mobilising & Incident Management for Oxfordshire County Council Fire & Rescue Service** Safer & Stronger Communities, 2011/192

To seek approval for entry into further phases of collaborative project for call receipt, mobilising & incident management for Oxfordshire County Council Fire & Rescue Service.

Deputy Leader, 19 July 2012

(including Transport)

- **A423 Kennington Roundabout Improvement** Deputy Leader, 2012/043

A one way order is proposed for a section of road through the proposed hamburger roundabout. A TRO will be published advertising the proposal.
- **Jack Straw's Lane, Oxford** Deputy Leader, 2012/044

To seek approval for an innovative scheme to surface and mark the road to highlight to motorists that this is a key cycle route and to highlight to motorists and cyclists a section of the road without adequate footway that is shared with pedestrians.
- **Proposed New DPPP in South & West Oxfordshire** Deputy Leader, 2012/086

To seek approval for the proposals to change existing bays, removal of bays no longer needed and permit exclusions in various areas.

Cabinet Member for Children & the Voluntary Sector, 16 July 2012

- **Chill Out Fund 2012/13 - July 2012**

To consider applications received (if any) from the Chill Out for Children & the Fund.

Cabinet Member
Voluntary Sector,
2012/037

Cabinet Member for Education, 16 July 2012

- **Adult Learning Fees 2012/13**

To seek approval to roll over last year's fees structure for Education, external courses provided by Oxfordshire Skills & Learning and to introduce one or two minor modifications for 2012/13.

Cabinet Member
2012/087

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